# Fiscal Year 2018 Budget

Jeffrey M. Hull Town Manager

# **Fiscal Sustainability**

## Balancing today's needs against future liabilities.

- Conservative projections
- Limited budget increases
- Saving for future liabilities





# **Economic Outlook**

- 50+ New Homes Planned
- Unemployment at 2.3%



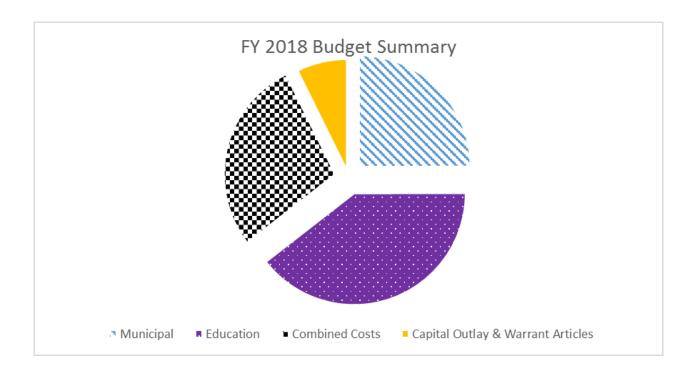
2013: \$349,457



2016: \$423,885



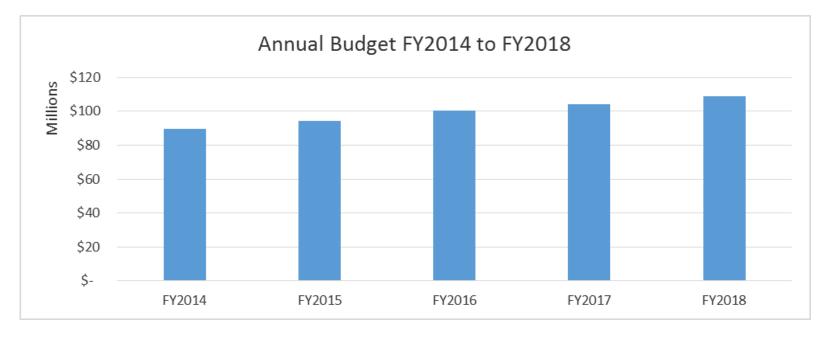
# FY2018 Budget Summary





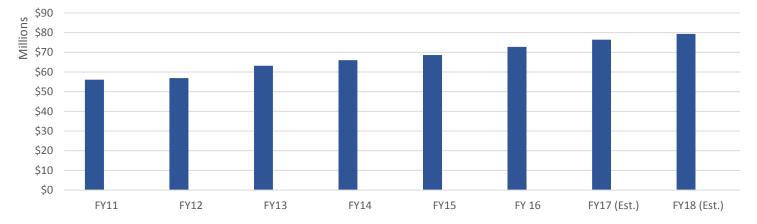
# Expenditures

- Proposed FY2018 budget increases spending 2.56%
- Responsible Annual Budget Increases



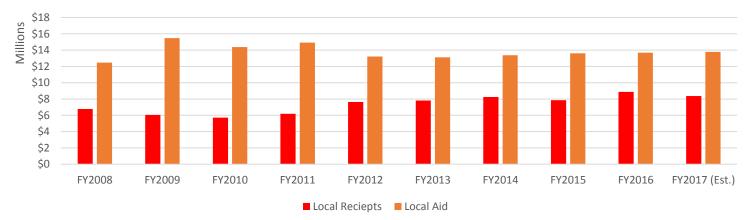


# Revenue



Property Tax Revenue

Non-Tax Revenue





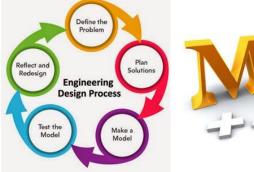
# Long Range Goals and Objectives

 Invest in the success of our students supporting the initiatives and providing resources for a 21<sup>st</sup> century education.

- 3.25% increase for the Wilmington Public School System
- Focus on science, technology, engineering and math (STEM)
- Technology investments; software, PCs, Chromebooks, VoIP
- Promoting educational excellence





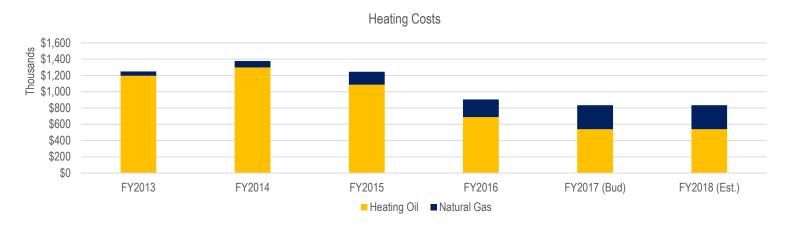






# **Reduce Energy Consumption**

• Reducing energy consumption by improving efficiencies of our buildings, vehicle fleet, and systems throughout Town.



- \$355,000 in roof replacements at North Intermediate
- Further reduction of Crown Victoria sedans









# Technology

• Improved service delivery through utilization of technology as a tool in our organization.

- Desktop computer replacements
- Enhancing network
- AV for the James Banda Room





# Multi-Year Capital Improvement Plan

 Establish and maintain a multi-year capital improvement plan to enable the Town to make informed decisions on spending, borrowing and savings for future capital improvement needs.

### For FY2018

- Water Main Projects
- Police Cruisers
- Ambulance
- Chair Lift

at the Shawsheen School





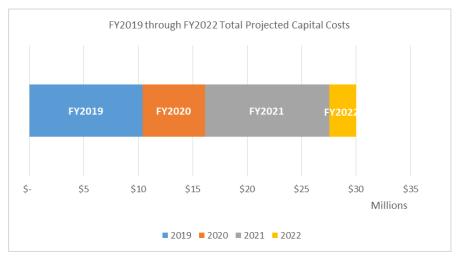


# **Future Capital Projects**



The Cecil Group

### FACILITY PROGRAM REPORT



# **Fiscal Stability**

- Develop policies, plans and tools to enhance our financial planning capabilities, reduce risk and improve efficiency of operations.
  - Increased OPEB, Retirement, and Capital Stabilization
  - AA+ Bond Rating

- \$1M to OPEB Stabilization
- \$1M to pre-pay Retirement Liability
- \$500K to Retirement Stabilization
- \$3M to Capital Stabilization





# **Fiscal Stability**

• Free cash balances have not always been in the desired range.

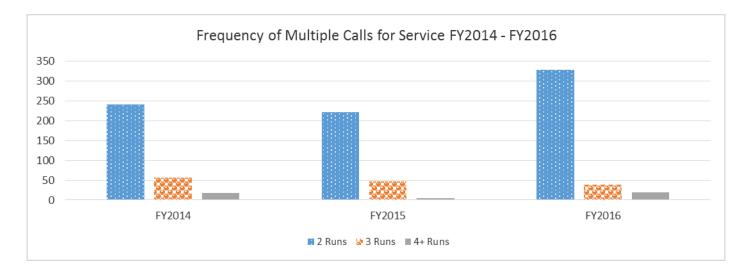




# **Personnel & Operations**

• Conservative approach to adding new staff.

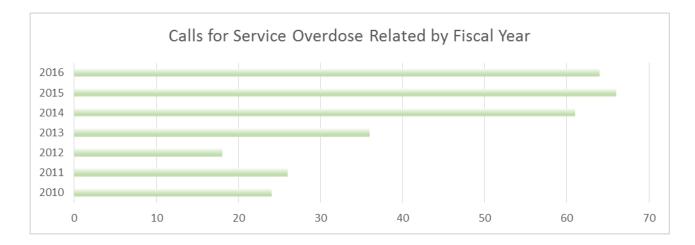
- No additional positions for general government
- Ambulance staffing pilot program





# Key Projects

- Substance Abuse Prevention and Support
  - Enhance collaboration amongst departments to provide a more holistic approach to supporting victims and their families.
  - Triage victims for treatment
  - Provide family social services
  - Prevention & awareness education
  - RFP for qualified counseling service provider

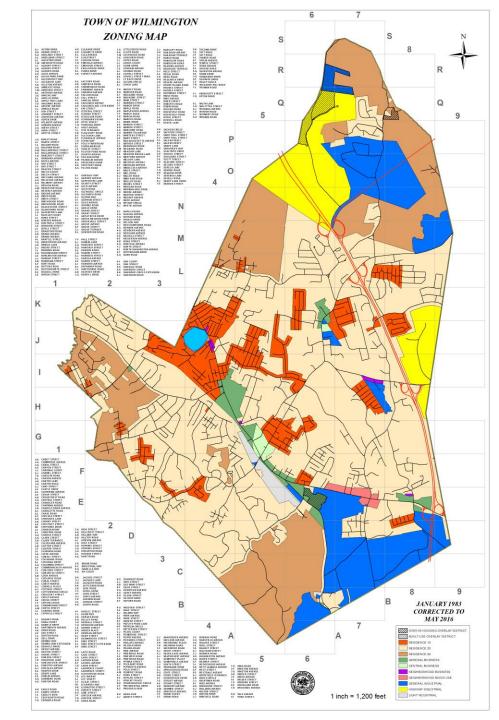




# **Key Projects**

 Zoning and Economic Development

- "Location, Location, Location!"
- Proposed Zoning Reclassification of Research and Development (R&D)
- Clarify Sign Regulations





# July 4<sup>th</sup> Celebration

- Fun on the Fourth
- Organized and Sponsored by the July Fourth
  Committee
- \$25,000 budgeted for overtime









# Conclusion

- Utilize Conservative Revenue Projections
- Provide Resources for 21<sup>st</sup> Education
- Reduce Energy Consumption
- Invest in Information Technology
- Maintain Multi-Year Capital Plan
- Develop policies to enhance financial planning
- Control Expenditure Increases, Maintain Stabilization Funds, & Reduce Impacts of Long-Term Liabilities





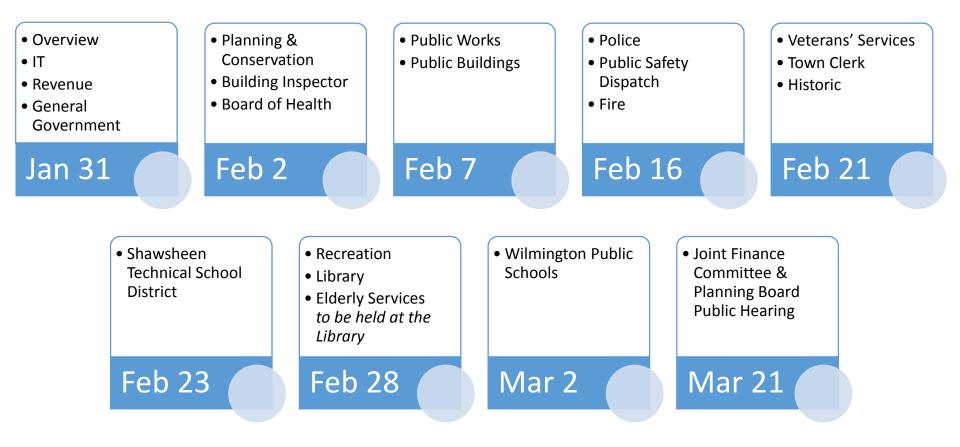
# Community

- Strengthen social/emotional behavioral supports
- Continue support and investment in substance
  abuse prevention and treatment
- Create opportunities for Wilmington to celebrate common interests
- Foster "community"





# **Finance Committee Meetings**





# **Additional Information**

• Budget and CIP Documents are available online at wilmingtonma.gov.

# Thank you

