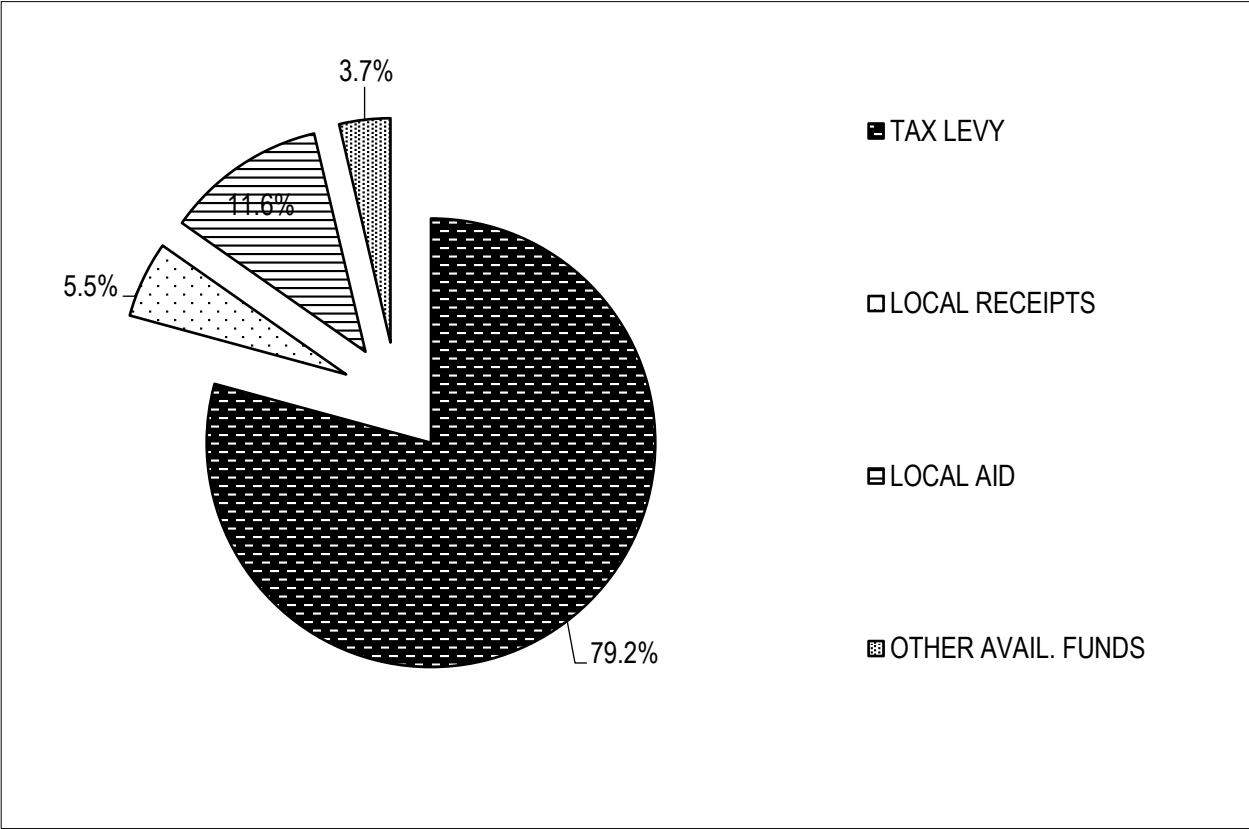


AVAILABLE FUNDS

	ACTUAL FY 2021	ACTUAL FY 2022	ESTIMATE FY 2023	REVISED ESTIMATE FY 2023	ESTIMATE FY 2024
TAX LEVY	90,045,491	93,785,742	98,060,471	98,060,471	102,947,392
LOCAL RECEIPTS	9,462,999	11,229,972	8,297,543	8,255,543	7,155,448
LOCAL AID	14,309,247	14,658,557	14,658,557	14,658,557	15,049,313
FREE CASH	4,939,000	2,252,000	1,200,000	1,200,000	1,650,000
INDIRECT CHARGES - AVAIL. FUNDS	1,604,231	1,820,888	2,435,007	2,435,007	2,414,240
SALE OF CEMETERY LOTS	20,000	20,000	20,000	20,000	20,000
INT. CEMETERY TRUST FUND	20,000	20,000	20,000	20,000	20,000
CAPITAL STABILIZATION FUND	0	0	825,000	825,000	675,000
PROVISION FOR ABATES SURPLUS	0	0	0	0	0
CAPITAL PROJECT CLOSEOUTS	0	0	0	0	0
	<u>120,400,968</u>	<u>123,787,159</u>	<u>125,516,578</u>	<u>125,474,578</u>	<u>129,931,393</u>
SEWER ENTERPRISE ACCOUNT:					
LOCAL RECEIPTS - SEWER	3,278,063	3,523,464	3,523,464	3,601,290	3,701,842

FY 2024 BUDGET



TAX LEVY	102,947,392	79.2%
LOCAL RECEIPTS	7,155,448	5.5%
LOCAL AID	15,049,313	11.6%
OTHER AVAIL. FUNDS	4,779,240	3.7%
TOTAL	129,931,393	100.0%

**AVAILABLE FUNDS
COMPARISON OF ANNUAL CHANGES IN AVAILABLE FUNDS**

	ACTUAL FY2022	REVISED ESTIMATE FY2023	ESTIMATE FY2024	DIFF. \$ FY23/FY24	DIFF. % FY23/FY24	DIFF. \$ FY22/FY24	DIFF. % FY22/FY24
TAX LEVY	93,785,742	98,060,471	102,947,392	4,886,921 0	4.98%	9,161,650	9.77%
LOCAL RECEIPTS	11,229,972	8,255,543	7,155,448	(1,100,095)	-13.33%	(4,074,524) 0	-36.28%
LOCAL AID	14,658,557	14,658,557	15,049,313	390,756	2.67%	390,756 0	2.67%
FREE CASH	2,252,000	1,200,000	1,650,000	450,000	37.50%	(602,000) 0	-26.73%
INDIRECT CHARGES - AVAIL. FUNDS	1,820,888	2,435,007	2,414,240	(20,767)	-0.85%	593,352 0	32.59%
SALE OF CEMETERY LOTS	20,000	20,000	20,000	0	0.00%	0 0	0.00%
INT. CEMETERY TRUST FUND	20,000	20,000	20,000	0	0.00%	0 0	0.00%
CAPITAL STABILIZATION FUND	0	825,000	675,000	(150,000)	-18.18%	675,000 0	0.00%
PROVISION FOR ABATES SURPLUS	0	0	0	0	0.00%	0 0	0.00%
CAPITAL PROJECT CLOSEOUTS	0	0	0	0	0.00%	0	0.00%
	<u>123,787,159</u>	<u>125,474,578</u>	<u>129,931,393</u>	<u>4,456,815</u>	<u>3.55%</u>	<u>6,144,234</u>	<u>4.96%</u>

**AVAILABLE FUNDS
COMPARISON OF SOURCES OF AVAILABLE FUNDS**

	ACTUAL FY 2022	PERCENT FY 2022	REVISED ESTIMATE FY 2023	PERCENT FY 2023	ESTIMATE FY 2024	PERCENT FY 2024
TAX LEVY	93,785,742	75.76%	98,060,471	78.15%	102,947,392	79.23%
LOCAL RECEIPTS	11,229,972	9.07%	8,255,543	6.58%	7,155,448	5.51%
LOCAL AID	14,658,557	11.84%	14,658,557	11.68%	15,049,313	11.58%
FREE CASH	2,252,000	1.82%	1,200,000	0.96%	1,650,000	1.27%
INDIRECT CHARGES - AVAIL. FUNDS	1,820,888	1.47%	2,435,007	1.94%	2,414,240	1.86%
SALE OF CEMETERY LOTS	20,000	0.02%	20,000	0.02%	20,000	0.02%
INT. CEMETERY TRUST FUND	20,000	0.02%	20,000	0.02%	20,000	0.02%
CAPITAL STABILIZATION FUND	0	0.00%	825,000	0.66%	675,000	0.52%
PROVISION FOR ABATES SURPLUS	0	0.00%	0	0.00%	0	0.00%
CAPITAL PROJECT CLOSEOUTS	<u>0</u>	<u>0.00%</u>	<u>0</u>	<u>0.00%</u>	<u>0</u>	<u>0.00%</u>
	123,787,159	100.00%	125,474,578	100.00%	129,931,393	100.00%

**TAX LEVY COMPARISON
FY 2021 - FY 2024**

LEVY LIMIT CALCULATION

	ACTUAL FY 2021	ACTUAL FY 2022	ESTIMATE FY 2023	ESTIMATE FY 2024
Base	84,206,856	87,640,834	92,223,356	97,075,669
2.5% Increase	2,105,171	2,191,021	2,305,584	2,426,892
New Growth	<u>1,328,807</u>	<u>2,391,501</u>	<u>2,546,729</u>	<u>1,100,000</u>
Levy - Net of Debt Exclusion	87,640,834	92,223,356	97,075,669	100,602,561
 Debt Exclusion (See Below)	 <u>2,822,303</u>	 <u>2,523,831</u>	 <u>2,431,531</u>	 <u>2,344,831</u>
Levy Limit *	90,463,137	94,747,187	99,507,200	102,947,392

* Levy limit based on tax levy calculation

DEBT EXCLUSION CALCULATION

Wilmington High School Debt	2,929,800	2,631,328	2,539,028	2,452,328
Premium	<u>107,497</u>	<u>107,497</u>	<u>107,497</u>	<u>107,497</u>
Total	2,822,303	2,523,831	2,431,531	2,344,831

**FISCAL YEAR 2023
COMMUNITY TAX RATE COMPARISONS**

	<u>Residential</u>	Commercial- Industrial <u>Personal Property</u>
Andover	\$13.66	\$27.32
Bedford	\$12.48	\$28.16
Billerica	\$11.87	\$26.45
Burlington	\$9.40	\$26.15
Chelmsford	\$14.37	\$18.17
No. Reading	\$13.99	\$13.99
Reading	\$12.59	\$13.21
Tewksbury	\$14.10	\$26.59
Wilmington	\$11.94	\$27.34

	<u>Taxes on Houses at Average Single Fam Assessed Values</u>		<u>Sample Taxes on Wilmington Homes</u>	
Andover	859,913	\$11,746.41	\$500,000	\$5,970
Bedford	837,645	\$10,453.81	\$550,000	\$6,567
Billerica	549,316	\$6,520.38	\$600,000	\$7,164
Burlington	659,242	\$6,196.87	\$650,000	\$7,761
Chelmsford	573,061	\$8,234.89	\$700,000	\$8,358
No. Reading	745,319	\$10,427.01	\$750,000	\$8,955
Reading	770,314	\$9,698.25		
Tewksbury	553,132	\$7,799.16		
Wilmington	622,128	\$7,428.21		

Andover & Reading adopted a Sr Means tested exemption
therefore an true Avg Single Fam value was not calculated by DOR
but the communities were contacted directly

VALUATION BY TAX CLASSIFICATION

<u>CLASS</u>	<u>FY 2022 VALUE</u>		<u>FY 2023 VALUE</u>	
Residential	4,170,806,153	77.1%	4,783,964,552	76.1%
Commercial	192,127,690	3.7%	212,991,528	3.4%
Industrial	955,942,832	16.0%	1,085,956,468	17.3%
Personal Property	193,576,910	3.2%	205,331,970	3.3%
TOTAL	5,512,453,585	100.0%	6,288,244,518	100.0%

FISCAL 2023 TAX LEVY

\$98,247,551.03

LEVY AMOUNTS BORNE BY TAX CLASSIFICATION

<u>CLASS</u>	<u>FY 2022 AMOUNT</u>		<u>FY 2023 AMOUNT</u>	
Residential	54,350,947.25	57.4%	57,120,536.75	58.1%
Commercial	5,774,733.71	} 42.6%	5,823,188.38	} 41.9%
Industrial	28,731,749.92		29,690,049.84	
Personal Property	5,818,095.10		5,613,776.06	
TOTAL	94,675,525.98	100.0%	98,247,551.03	100.0%

LOCAL RECEIPTS

	ACTUAL FISCAL 2021	ACTUAL FISCAL 2022	ESTIMATE FISCAL 2023	REVISED ESTIMATE FISCAL 2023	ESTIMATE FISCAL 2024
MOTOR VEHICLE EXCISE	5,102,052	4,788,863	4,112,043	4,070,043	3,438,948
LOCAL MEALS TAX	316,377	476,970	300,000	300,000	300,000
PEN. & INT. ON TAXES & EXCISE	513,394	564,099	450,000	450,000	400,000
PAYMENTS IN LIEU OF TAXES	444,277	1,371,035	835,000	835,000	835,000
CHARGES FOR SERVICES-AMBULANCE FEES	579,729	938,862	1,022,500	1,022,500	871,500
DEPT REVENUE-LIBRARY	51,743	40,845	50,000	50,000	40,000
DEPT REVENUE-CEMETERY	2,641	8,143	3,000	3,000	5,000
DEPT REVENUE-DPW RECYCLING	128,842	131,872	110,000	110,000	100,000
LICENSES & PERMITS-SELECTMEN	25,479	26,555	20,000	20,000	20,000
LICENSES & PERMITS-BLDG. INSP.	34,470	35,362	35,000	35,000	35,000
LICENSES & PERMITS-HEALTH	1,013,027	995,960	425,000	425,000	425,000
LICENSES & PERMITS-OTHER	52,085	56,440	50,000	50,000	50,000
POLICE FINES & FORFEITS	84,582	111,689	100,000	100,000	100,000
INVESTMENT INCOME	48,094	51,484	40,000	40,000	40,000
MEDICAID REIMBURSEMENTS	536,043	698,111	400,000	400,000	150,000
RENTALS	155,876	396,174	150,000	150,000	150,000
MISC-TREASURER	168,361	125,831	100,000	100,000	100,000
MISC-TOWN CLERK	5,660	13,108	5,000	5,000	5,000
MISC-OTHER	41,125	50,735	30,000	30,000	30,000
	159,142	239,395	60,000	60,000	60,000
TOTAL LOCAL RECEIPTS	<u>9,462,999</u>	<u>11,121,532</u>	<u>8,297,543</u>	<u>8,255,543</u>	<u>7,155,448</u>

LOCAL AID

	ACTUAL FISCAL 2021	ACTUAL FISCAL 2022	ESTIMATE FISCAL 2023	REVISED ESTIMATE FISCAL 2023	ESTIMATE FISCAL 2024
Education:					
Chapter 70	11,469,170	11,553,710	11,553,710	11,553,710	11,724,230
Charter Tuition Reimbursement	3,592	22,230	22,230	22,230	86,609
Subtotal, All Education Items	11,472,762	11,575,940	11,575,940	11,575,940	11,810,839
General Government:					
Unrestricted General Government Aid	2,640,489	2,732,906	2,732,906	2,732,906	2,880,483
Veterans' Benefits	154,184	166,198	166,198	166,198	173,835
Exemptions: Vets, Blind, Surviving Spouses & Elderly	13,554	147,183	147,183	147,183	139,843
Offset Receipts:					
Public Libraries	28,258	36,330	36,330	36,330	44,313
Subtotal, All General Government	2,836,485	3,082,617	3,082,617	3,082,617	3,238,474
Total Estimated Receipts	14,309,247	14,658,557	14,658,557	14,658,557	15,049,313

**INDIRECT CHARGES
TRANSFERS TO GENERAL FUND**

	FY 2021	FY 2022	FY 2023	FY 2024
DEBT PRINCIPAL FIXED	191,100	191,100	191,100	191,100
DEBT INTEREST FIXED	51,420	46,200	41,380	36,480
MISCELLANEOUS DEBT	<u>62,000</u>	<u>62,000</u>	<u>152,000</u>	<u>152,000</u>
TOTAL DEBT	304,520	299,300	384,480	379,580
 HEALTH & LIFE INSURANCE	 303,485	 306,520	 299,000	 299,000
RETIREMENT CONTRIBUTION	301,477	309,712	330,419	353,657
WORKER'S COMPENSATION	58,097	66,812	68,862	61,802
MEDICARE	11,025	11,025	11,749	11,749
MISC. MUNICIPAL SUPPORT	563,111	562,422	572,125	564,375
INSURANCE	<u>62,517</u>	<u>71,883</u>	<u>71,883</u>	<u>74,810</u>
TOTAL OTHER COSTS	<u>1,299,712</u>	<u>1,328,374</u>	<u>1,354,038</u>	<u>1,365,393</u>
WATER TRANSFERS	1,604,232	1,627,674	1,738,518	1,744,972
RECEIPTS RESERVED FOR APPR¹	0	0	525,000	500,000
REVOLVING FUND INDIRECTS	0	28,968	29,272	28,402
ENTERPRISE FUND INDIRECTS	<u>0</u>	<u>164,246</u>	<u>142,217</u>	<u>140,866</u>
TOTAL INDIRECT TRANSFERS	<u>1,604,232</u>	<u>1,820,888</u>	<u>2,435,007</u>	<u>2,414,240</u>

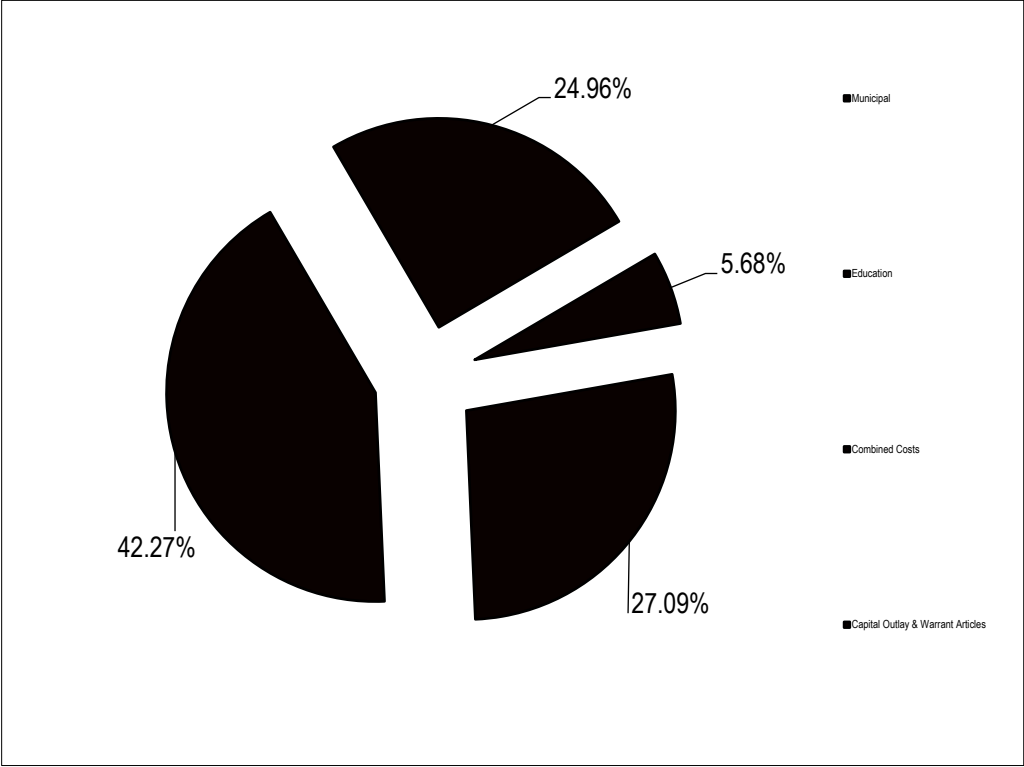
1. Change in Accounting Practice for PEG Cable Access as recommended by the outside auditors.

Prior totals were FY22 - \$489,504 & FY21 - \$490,233.

BUDGET SUMMARY

CATEGORY	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024	DIFFERENCE \$ APPROPRIATION FY23/FY24	DIFFERENCE % APPROPRIATION FY23/FY24
MUNICIPAL:					
General Government	3,153,871	3,463,289	3,625,715	162,425	4.69%
Public Safety	11,501,866	12,835,797	13,756,666	920,869	7.17%
Public Works	7,011,561	7,596,116	7,787,674	191,558	2.52%
Community Development	793,193	866,931	899,019	32,087	3.70%
Public Buildings	5,800,970	5,351,770	5,791,871	440,101	8.22%
Human Services	2,004,310	2,207,215	2,278,231	71,016	3.22%
Unclassified - Municipal	134,872	1,332,000	1,062,000	(270,000)	-20.27%
MUNICIPAL TOTAL	<u>30,400,643</u>	<u>33,653,119</u>	<u>35,201,175</u>	<u>1,548,056</u>	<u>4.60%</u>
EDUCATION:					
Wilmington School	44,435,516	45,935,465	47,658,045	1,722,580	3.75%
Shawsheen Tech	5,271,247	6,319,831	7,267,806	947,975	15.00%
	<u>49,706,763</u>	<u>52,255,296</u>	<u>54,925,851</u>	<u>2,670,555</u>	<u>5.11%</u>
COMBINED COSTS:					
Maturing Debt & Interest	3,617,010	3,629,268	3,517,368	(111,900)	-3.08%
Unclassified - Insurance	13,452,851	13,621,291	14,444,046	822,755	6.04%
Unclassified - Misc.	935,608	3,495,577	3,542,177	46,600	1.33%
Statutory Charges	8,788,947	10,303,529	10,922,027	618,498	6.00%
Warrant Articles	3,530,686	3,559,500	3,559,500	0	0.00%
Capital Outlay	3,521,819	4,957,000	3,819,250	(1,137,750)	-22.95%
	<u>33,846,922</u>	<u>39,566,165</u>	<u>39,804,368</u>	<u>238,203</u>	<u>0.60%</u>
GRAND TOTAL	<u>113,954,328</u>	<u>125,474,580</u>	<u>129,931,393</u>	<u>4,456,813</u>	<u>3.55%</u>

FY 2024 BUDGET



Municipal	35,201,175	27.09%
Education	54,925,851	42.27%
Combined Costs	32,425,618	24.96%
Capital Outlay & Warrant Articles	7,378,750	5.68%
TOTAL	129,931,393	100.00%

STAFFING LEVELS - MUNICIPAL GOVERNMENT
FY 2018 - FY 2024

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Town Manager							
Full-time	6	6	6	7	6	6	6
Part-time	-	-	-	-	-	-	-
Town Accountant							
Full-time	3	3	3	3	4	4	4
Part-time	-	-	-	-	-	-	-
Treasurer/Collector ⁽¹⁾							
Full-time	5	6	6	6	6	6	6
Part-time	-	-	-	-	-	-	-
Town Clerk							
Full-time	3	3	3	3	3	3	3
Part-time	-	-	-	-	-	-	-
Assessors							
Full-time	3	3	3	3	3	3	3
Part-time	-	-	-	-	-	-	-
Information Technology							
Full-time	3	3	3	3	3	3	3
Part-time	-	-	-	-	-	-	-
Police							
Full-time	50	52	52	54	55	56	56
Part-time	1	-	-	1	1	1	1
Fire							
Full-time	41	41	49	49	49	50	59
Part-time	1	1	1	1	1	-	-
Public Safety Central Dispatch							
Full-time	12	12	12	13	13	13	13
Part-time/On Call	2	2	2	-	-	-	-
Animal Control							
Full-time	1	1	1	1	1	1	1
Part-time	-	-	-	-	-	-	-
Highway, Cemetery, Tree, Parks &							
Full-time	38	39	39	39	39	39	39
Part-time	1	1	1	1	1	1	1
Seasonal	9	8	8	8	8	8	8
Water Division							
Full-time	11	11	11	11	11	11	11
Part-time	-	-	-	-	-	-	-
Seasonal	3	3	3	3	3	3	3

STAFFING LEVELS - MUNICIPAL GOVERNMENT
FY 2018 - FY 2024

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Sewer Division							
Full-time	1	1	1	1	1	1	1
Part-time	2	2	2	2	2	2	2
<i>Total Public Works</i>							
Full-time	50	51	51	51	51	51	51
Part-time	3	3	3	3	3	3	3
Seasonal	12	11	11	11	11	11	11
Board of Health							
Full-time	2	2	2	2	2	2	2
Part-time	1	1	1	1	1	1	1
Planning & Conservation							
Full-time	5	5	5	5	5	5	5
Part-time	-	-	-	-	-	-	-
Building Inspector/ Zoning Board of							
Full-time	2	2	2	2	2	2	2
Part-time	2	2	2	2	2	2	2
Public Buildings							
Full-time	47	47	47	47	48	48	48
Part-time	-	-	-	-	-	-	-
Seasonal	4	4	4	4	4	4	4
Veterans Services							
Full-time	2	2	2.5	2.5	2.5	2.5	2.5
Part-time	-	-	-	-	-	-	-
Library							
Full-time	13	13	13	13	13	13	13
Part-time	12	12	12	12	12	12	12
Recreation ⁽²⁾							
Full-time	3	3	3	3	3	3	3
Part-time	-	-	-	-	-	-	-
Elderly Services							
Full-time	4	4	4.5	5.5	5.5	5.5	5.5
Part-time	2	2	2	-	-	-	-
Historical Commission							
Full-time	-	-	-	-	-	-	-
Part-time	2	2	2	2	2	2	2
Total							
Full-time	255	259	268	273	275	277	286
Part-time	26	25	25	22	22	21	21
Seasonal	16	15	15	15	15	15	15
Total Staff	297	299	308	310	312	313	322

(1) One Full-Time Employee Paid Through Water Department.

(2) One Full-Time Employee Paid Through Program Fees.

EXPENDITURE DETAIL

DEPARTMENT:	Select Board	DEPT:	122	
FUNCTION:	General Government	ACTIVITY:	Legislative	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Recording Secretary	5,561	5,658	5,658	5,901
	5,561	5,658	5,658	5,901
CONTRACTUAL SERVICES:				
Misc. Contractual Services	5,816	5,893	6,500	6,500
Printing & Binding	2,658	2,740	3,350	3,500
Advertising & Town Meeting Exp.	891	1,023	1,200	1,300
	9,364	9,656	11,050	11,300
MATERIALS & SUPPLIES:				
Office Supplies	0	0	0	0
	0	0	0	0
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	14,925	15,314	16,708	17,201

EXPENDITURE DETAIL

DEPARTMENT: Select Board
FUNCTION: General Government

DEPT:
ACTIVITY: 162
 Elections & Town Meeting

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Part-Time	53,714	21,054	62,755	40,494
	53,714	21,054	62,755	40,494
CONTRACTUAL SERVICES:				
Printing, Adv. & Binding	3,944	7,128	3,180	4,060
Misc. Contractual Services	6,396	5,625	13,895	11,045
Constable	200	250	250	250
	10,540	13,003	17,325	15,355
MATERIALS & SUPPLIES:				
Office Supplies	0	963	750	1,000
	0	963	750	1,000
FURNISHINGS & EQUIPMENT:				
	0	0	0	0
TOTAL	64,255	35,020	80,830	56,849

STATISTICAL DEPARTMENT INFORMATION

DEPT: Elections
CODE: 11

Description	2017	2018	2019	2020	2021	2022
Town Election	2,657	2,640	3,339	557	1,199	639
Percent of Votes Cast	16%	16%	20%	3%	7%	4%
Special Town Election	-	-	-	-	735	-
Percent of Votes Cast	-	-	-	-	4%	-
State Primary	-	4,568	-	6,487	-	5,614
Percent of Votes Cast		27%		37%	-	31%
State Election	-	11,294	-	14,916	-	10,547
Percent of Votes Cast		66%	-	82%	-	59%
Special State Primary	-	-	-	-	-	-
Percent of Votes Cast	-	-	-	-	-	-
Special State Election	-	-	-	-	-	-
Percent of Votes Cast	-	-	-	-	-	-
Presidential Primary	-	-	-	6,675	-	-
Percent of Votes Cast	-	-	-	39%	-	-

EXPENDITURE DETAIL

DEPARTMENT:	Registrars of Voters		DEPT:	163
FUNCTION:	General Government		ACTIVITY:	Registrations
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Stipend	1,875	1,875	1,875	1,875
	1,875	1,875	1,875	1,875
CONTRACTUAL SERVICES:				
Misc. Contractual Services	2,275	4,329	7,652	0
Printing, Adv. & Binding	1,400	2,010	0	9,868
Postage (Census Mailing)	6,700	4,324	7,879	9,000
	10,375	10,663	15,531	18,868
MATERIALS & SUPPLIES:				
General Supplies	0	0	0	0
	0	0	0	0
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	12,250	12,538	17,406	20,743

STATISTICAL DEPARTMENT INFORMATION

DEPT: Board of Registrars
CODE: 163

Description	2016	2017	2018	2019	2020	2021	2022
Population	22,722	22,714	22,573	22,071	23,377	23,349	23,349
Republicans	2,093	2,038	2,055	2,081	2,185	2,010	1,977
Democrats	4,064	3,909	3,842	3,771	3,890	3,742	3,566
America First Party	2	2	2	2	1	2	-
Conservative	5	6	6	8	11	11	11
Constitutional Party	-	-	-	-	1	1	1
Green – Rainbow Party	4	3	2	5	5	5	5
Interdependent Third Party	8	9	16	16	12	12	4
Libertarians	41	44	55	66	63	63	57
MA Independent Party	2	5	4	10	11	12	10
Pirate Party	3	2	2	1	2	2	2
Pizza Party	1	1	2	2	6	6	6
Socialist	-	1	3	3	4	3	4
Working Families Party	-	-	-	1	1	1	1
Unenrolled	10,839	10,798	11,028	11,146	11,881	11,602	11,854
American Independent	-	-	2	8	12	12	10
United Independent Party	34	22	5	6	6	7	10
Total Registered Voters	17,099	16,842	17,019	17,127	18,091	17,493	17,518

EXPENDITURE DETAIL

DEPARTMENT:	Finance Committee	DEPT:	131	
FUNCTION:	General Government	ACTIVITY:	Advisory	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Recording Secretary	<u>2,640</u>	<u>2,423</u>	<u>1,913</u>	<u>1,942</u>
	2,640	2,423	1,913	1,942
CONTRACTUAL SERVICES:				
Printing, Adv. & Binding	6,575	7,051	8,000	9,000
Dues	280	503	500	325
Training & Conference	<u>80</u>	<u>0</u>	<u>0</u>	<u>200</u>
	6,935	7,554	8,500	9,525
MATERIALS & SUPPLIES:				
Office Supplies	<u>13</u>	<u>39</u>	<u>25</u>	<u>25</u>
	13	39	25	25
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	9,588	10,015	10,438	11,492

EXPENDITURE DETAIL

DEPARTMENT:	Town Manager/Central Administration		DEPT:	123
FUNCTION:	General Government		ACTIVITY:	Administration
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Town Manager	173,171	165,924	164,089	175,090
Other Full Time (5)	411,697	443,270	428,210	435,926
Sealer Weights & Measure*	0	0	0	7,020
	<u>584,868</u>	<u>609,194</u>	<u>592,299</u>	<u>618,036</u>
CONTRACTUAL SERVICES:				
Postage, Printing, Advertising	55,114	56,243	58,000	60,000
Misc. Contractual Services	4,374	5,783	66,000	66,500
Training & Conference	100	2,113	6,600	6,600
	<u>59,588</u>	<u>64,139</u>	<u>130,600</u>	<u>133,100</u>
MATERIALS & SUPPLIES:				
Office Supplies	5,289	7,386	8,700	9,000
	<u>5,289</u>	<u>7,386</u>	<u>8,700</u>	<u>9,000</u>
FURNISHINGS & EQUIPMENT:				
	10,494	0	0	0
TOTAL	660,239	680,720	731,599	760,136

*Sealer of Weights and Measure was previously covered as an Expense in the Board of Health

EXPENDITURE DETAIL

DEPARTMENT: Information Technology
FUNCTION: General Government

DEPT:
ACTIVITY:

155
Administration

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
IT Director	102,787	110,075	115,546	123,306
Other - Full Time (2)	152,008	154,930	153,993	178,342
Media Manager	0	0	5,000	5,279
	<u>254,795</u>	<u>265,005</u>	<u>274,539</u>	<u>306,926</u>
CONTRACTUAL SERVICES:				
Misc. Contractual Services	460,804	652,845	686,000	752,050
Materials & Supplies	1,917	88	2,000	2,000
Training & Conference	0	0	2,000	2,000
	<u>462,721</u>	<u>652,933</u>	<u>690,000</u>	<u>756,050</u>
MATERIALS & SUPPLIES:				
Office Supplies	0	0	500	500
	<u>0</u>	<u>0</u>	<u>500</u>	<u>500</u>
FURNISHINGS & EQUIPMENT:				
	59,973	42,299	65,000	65,000
TOTAL	777,490	960,237	1,030,039	1,128,476

EXPENDITURE DETAIL

DEPARTMENT:	Finance/Town Accountant		DEPT:	135
FUNCTION:	General Government		ACTIVITY:	Accounting
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Finance Director	133,582	135,920	135,399	143,136
Other - Full Time (3)	<u>150,517</u>	<u>194,912</u>	<u>195,304</u>	<u>217,802</u>
	284,099	330,832	330,703	360,938
CONTRACTUAL SERVICES:				
Misc. Contractual Services	195	9,838	1,310	13,310
Training & Conference	<u>1,375</u>	<u>2,980</u>	<u>3,470</u>	<u>4,350</u>
	1,570	12,819	4,780	17,660
MATERIALS & SUPPLIES:				
Office Supplies	<u>1,034</u>	<u>897</u>	<u>1,500</u>	<u>2,000</u>
	1,034	897	1,500	2,000
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	286,703	344,548	336,983	380,598

EXPENDITURE DETAIL

DEPARTMENT: FUNCTION:	Treasurer/Collector General Government	DEPT: ACTIVITY:	145 Finance	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Treasurer/Collector	121,948	124,081	123,606	93,230
Other Full Time (5) ¹	239,544	259,568	238,014	244,256
	361,492	383,649	361,620	337,486
CONTRACTUAL SERVICES:				
Misc. Contractual Services	14,383	22,287	23,660	31,685
Printing, Adv. & Binding	9,355	10,058	12,375	12,615
Equipment Repairs	255	0	0	0
Training & Conference	200	260	1,690	1,690
	24,193	32,605	37,725	45,990
MATERIALS & SUPPLIES:				
Office Supplies	545	1,065	1,350	1,400
	545	1,065	1,350	1,400
Amt. Cert. Coll. Tax Title	1,916	21,447	27,000	27,000
FURNISHINGS & EQUIPMENT:	550	0	0	0
TOTAL	388,696	438,765	427,695	411,876

Notes:

1. Does not include salary of one employee paid from Water Department .

STATISTICAL DEPARTMENT INFORMATION

DEPT: Treasurer/Collector
CODE: 145

Description	2018	2019	2020	2021	2022
Number of Real Estate Accounts	9330	9420	9434	9441	9459
Total Real Estate Commitment	75,893,677	79,218,798	82,198,998	85,489,008	88,856,608
Lien Certificates and Betterment Certificates	\$19,331	\$20,431	\$24,989	\$41,720	\$25,261
Apportioned Street Betterments	-				
Committed Interest	-	-	-	-	-
Apportioned Water Betterments	-	-	-	-	-
Committed Interest	-	-	-	-	-
Apportioned Sewer Betterments	\$26,889	\$26,889	\$26,889	\$26,639	\$26,092
Committed Interest	\$6,722	\$5,378	\$4,033	\$2,671	\$1,305
Water Lien Commitments	\$234,440	\$316,450	\$202,391	\$202,368	\$229,384
Sewer Lien Commitments	\$67,250	\$157,009	\$60,839	\$72,308	\$93,374
Electric Lien Commitments	\$17,235	\$27,750	\$22,294	\$39,384	\$6,119
Title V Betterments	\$31,323	\$27,798	\$23,326	\$21,268	\$20,953
Committed Interest	\$7,968	\$6,472	\$5,082	\$5,045	\$5,263

STATISTICAL DEPARTMENT INFORMATION

DEPT: Treasurer/Collector
CODE: 145

Description	2018	2019	2020	2021	2022
No. of Health Insurance Subscribers	1154	1204	1206	1222	1225
No. of Life Insurance Subscribers	901	916	927	921	923
Health Insurance Rates (Monthly)					
Individual:					
Network Blue	\$ 918.36	\$ 950.52	\$ 950.52	\$ 950.52	\$ 950.52
Blue Care Elect	\$ 1,131.64	\$ 1,171.24	\$ 1,171.24	\$ 1,171.24	\$ 1,171.24
Family:					
Network Blue	\$ 2,154.64	\$ 2,230.08	\$ 2,230.08	\$ 2,230.08	\$ 2,230.08
Blue Care Elect	\$ 2,655.64	\$ 2,748.56	\$ 2,748.56	\$ 2,748.56	\$ 2,748.56
Life Insurance & Accidental Death & Disability Premium Per \$1,000	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30
Health and Life Insurance	\$ 11,199,944	\$ 11,776,539	\$ 10,784,372	\$ 13,195,000	\$ 13,326,950
Amount of Borrowing					
Bond Anticipation Notes	5,306,000	2,607,000	2,607,000	2,500,000	2,410,000
General Obligation Bonds				28,235,000	
Cost of Borrowing	\$59,955	\$3,750	\$3,550	\$151,898	\$11,278
Average Cost Per \$1,000	11.3	1.4	1.36	0.4942	4.68
First and Last Borrowing Date	6/1/2018 7/30/2019	6/1/2019 6/30/2020	12/12/2019 6/5/2020	9/23/2020 6/4/2021	6/3/2022
Number of Borrowings	1	2	2	2	1
Interest Rates Bid During Year	2.52%	1.90%	1.13%	1.92%	1.98%

STATISTICAL DEPARTMENT INFORMATION

DEPT: Treasurer/Collector
CODE: 145

Description	2018	2019	2020	2021	2022
Tax Titles					
Parcels added to Tax Title Accounts for non-payment of real estate taxes	31	0	34	25	25
Tax Titles redeemed by property owner	29	28	14	16	27
Tax Titles foreclosed to the Town through Land Court	0	2	3	0	0
Number of Personal Property Bills	762	790	790	771	781
Total Personal Property Commitment	\$3,843,236	\$4,196,866	\$4,874,372	\$4,944,875	\$5,818,922
Number of Excise Bills	30,079	29,320	28,639	29,132	28,462
Total Excise Commitments	\$4,688,877	\$4,814,186	\$4,749,651	\$5,015,300	\$4,810,326
Excise Interest & Costs Collected	\$151,504	\$138,109	\$128,862	\$189,790	\$173,736
Ambulance Collections (includes amounts collected from Medicare on behalf of ALS provider)	\$1,303,413	\$1,378,477	\$1,178,973	\$1,128,342	\$1,510,547
Interest earned by investing non-revenue funds and available revenue funds	\$1,198,246	\$1,733,796	\$1,457,145	\$3,080,210	\$505,284

EXPENDITURE DETAIL

DEPARTMENT: Town Clerk		DEPT:		161
FUNCTION: General Government		ACTIVITY:		Records Mgmt
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Town Clerk	90,914	85,083	77,966	87,105
Other Full Time (2)	<u>120,538</u>	<u>80,783</u>	<u>97,291</u>	<u>107,066</u>
	211,451	165,866	175,257	194,171
CONTRACTUAL SERVICES:				
Misc. Contractual Services	351	210	340	2,375
Training & Conference	270	1,531	2,450	2,450
Printing, Adv. & Binding	<u>3,759</u>	<u>6,980</u>	<u>5,954</u>	<u>5,954</u>
	4,380	8,720	8,744	10,779
MATERIALS & SUPPLIES:				
Office Supplies	<u>1,475</u>	<u>1,493</u>	<u>1,600</u>	<u>1,950</u>
	1,475	1,493	1,600	1,950
FURNISHINGS & EQUIPMENT:				
	11,484	0	0	0
TOTAL	228,791	176,079	185,601	206,900

STATISTICAL DEPARTMENT INFORMATION

DEPT: Town Clerk
CODE: 161

Description	2017	2018	2019	2020	2021	2022
Dog Licenses	2,550	2,756	2,686	1,835	2,526	2,765
Public Records Requests	-	-	129	102	155	140
Births	228	217	243	211	243	246
Marriage Intentions	105	102	103	99	89	88
Marriages	105	98	98	96	85	83
Deaths	243	247	270	352	283	309
Burial Permits	153	155	153	207	155	190
Flammable Licenses	51	51	37	37	22	38
Business Certificates and Withdrawals	177	177	174	124	209	209
Bazaar/Raffle Permits	9	7	4	3	1	1
Pole/Conduit Locations	0	2	4	0	0	1
Certifications of Vital Statistics	2,587	2,477	2,642	2,722	2,643	3,085
Passports	410	456	488	0	0	0

EXPENDITURE DETAIL

DEPARTMENT: Board of Assessors
FUNCTION: General Government

DEPT: 141
ACTIVITY: Assessing

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Principal Assessor	117,962	120,897	123,048	129,909
Other - Full Time (2)	95,654	90,624	100,772	110,834
Stipend	2,000	2,000	2,000	2,000
	<u>215,616</u>	<u>213,520</u>	<u>225,820</u>	<u>242,743</u>
CONTRACTUAL SERVICES:				
Misc. Contractual Services	41,622	44,796	124,600	112,925
Appraisals & Inventories	57,144	5,245	13,020	13,025
Appellate Tax Board Costs	0	19,939	20,000	20,000
Training & Conference	2,700	0	3,600	3,600
Printing & Binding & Adv.	1,203	98	1,000	1,000
	<u>102,669</u>	<u>70,078</u>	<u>162,220</u>	<u>150,550</u>
MATERIALS & SUPPLIES:				
Office Supplies	2,410	2,570	3,200	2,900
Subscriptions & Dues	6,211	9,255	7,250	7,750
	<u>8,621</u>	<u>11,825</u>	<u>10,450</u>	<u>10,650</u>
FURNISHINGS & EQUIPMENT:				
	0	0	0	0
TOTAL	326,906	295,423	398,490	403,943

EXPENDITURE DETAIL

DEPARTMENT: Town Counsel & Legal Services
 FUNCTION: General Government

DEPT: 151
 ACTIVITY: Legal

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
CONTRACTUAL SERVICES:				
Legal Services	170,562	177,036	220,000	220,000
	170,562	177,036	220,000	220,000
Expenses	1,447	8,177	7,500	7,500
	1,447	8,177	7,500	7,500
TOTAL	172,010	185,213	227,500	227,500

EXPENDITURE DETAIL

DEPARTMENT:	Police		DEPT:	210
FUNCTION:	Public Safety		ACTIVITY:	Enforcement
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Chief (1)	146,879	149,449	148,877	157,178
Deputy Chief (1)	121,948	125,089	127,637	134,753
Lieutenant (5)	750,590	553,577	552,353	555,945
Sergeant (7)	465,154	593,647	650,658	648,112
Patrolmen (38)	2,348,769	2,265,254	2,641,010	2,626,586
Substance Abuse Coordinator (1)	74,246	79,061	79,752	93,673
Clerks (3)	168,738	175,022	173,871	184,721
Part Time (1)	4,499	17,748	17,720	23,140
Overtime	665,624	812,354	700,000	700,000
Paid Holidays	115,336	116,054	120,000	120,000
Specialists	15,750	15,325	14,650	14,650
Night Differential	66,003	63,927	62,800	62,800
Incentive Pay	512,256	507,644	590,000	590,000
Sick Leave Buy Back	28,295	25,337	40,593	40,593
	5,484,087	5,499,488	5,919,921	5,952,151
CONTRACTUAL SERVICES:				
Misc. Contractual Services	67,032	81,268	69,575	69,575
Training & Conference	30,522	46,876	48,000	52,000
	97,554	128,144	117,575	121,575
MATERIALS & SUPPLIES:				
Office Supplies	10,473	16,198	14,000	14,000
Uniforms	68,075	77,274	80,455	80,455
Small Tools & Equipment	55,083	67,342	60,000	75,000
	133,631	160,814	154,455	169,455
FURNISHINGS & EQUIPMENT:	27,446	6,892	18,500	18,500
TOTAL	5,742,718	5,795,338	6,210,451	6,261,681

STATISTICAL DEPARTMENT INFORMATION

DEPT: Police
CODE: 210

Description	2017	2018	2019	2020	2021	2022
Police Officers	48	48	48	50	51	52
Cruisers	22	22	22	26	30	30
Arrests (including traffic)	231	262	272	140	169	132
Summons	193	203	203	224	233	274
Complaints/Requests for Service	26,006	24,214	22,969	21,434	22,573	22,543
Firearms Permits	368	445	525	529	373	347
Automobile Accidents	808	808	852	604	713	731
Citations Issued (minus arrests)	4,164	3,924	3,850	4,085	3,386	3,643

EXPENDITURE DETAIL

DEPARTMENT: Fire FUNCTION: Public Safety		DEPT: ACTIVITY:		220 Fire Protection
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Chief	125,436	131,021	136,653	144,272
Deputy Chief (1)	104,920	109,817	113,064	130,498
Captain (4)	0	0	0	446,366
Lieutenant (7) ¹	872,248	893,190	931,497	604,420
Firefighter (36)	2,196,522	2,089,623	2,566,439	2,729,683
Paramedic (8) ¹	0	0	0	259,503
Full Time Clerk (2)	47,667	50,401	97,013	106,101
Part Time Clerk (0)	17,793	18,124	0	0
Per Diem Medics	0	0	0	46,000
Overtime	1,003,327	835,413	1,050,000	1,050,000
Training Overtime	39,862	38,550	40,000	40,000
Paid Holidays	190,077	205,411	197,423	214,914
EMT & Incentive Pay	68,505	69,945	65,900	74,900
Emergency Management Stipend	0	5,038	5,000	5,240
Dispatch Management	0	0	8,500	8,670
State Haz Mat Team Stipend	0	0	5,000	5,000
Fire Prevention Stipend	0	0	0	3,500
Sick Leave Buyback	15,843	18,198	22,080	35,117
	4,682,202	4,464,730	5,238,569	5,904,183
CONTRACTUAL SERVICES:				
Misc. Contractual Services	50,000	44,631	53,600	106,280
Radio Repairs	20,692	20,750	19,372	19,372
Training & Conference	15,775	15,372	16,000	96,480
Fire Alarm/Dispatch	11,855	10,538	11,000	11,000
Emergency Management	5,087	5,834	5,100	5,100
	103,409	97,124	105,072	238,232
MATERIALS & SUPPLIES:				
Office Supplies	4,053	1,980	3,800	3,800
Uniforms & Protective Equipment	129,958	110,924	120,000	120,000
Emergency & Medical Supplies	53,788	52,914	61,000	84,050
Fire Prevent & Arson Investigation	900	3,554	4,000	4,000
	188,698	169,372	188,800	211,850
FURNISHINGS & EQUIPMENT:				
	39,978	52,212	37,000	15,000
TOTAL	5,014,287	4,783,439	5,569,441	6,369,265

1. ALS changes may require an additional Lieutenant and eight (8) Paramedics.

STATISTICAL DEPARTMENT INFORMATION

DEPT: Fire
CODE: 220

Description	2017	2018	2019	2020	2021	2022
Number of Fire Fighters	40	40	48	48	48	48
Number of Runs	4,062	4,192	4,148	4,067	4,756	5,092
Number of Ambulance Calls	2,521	2,617	2,658	2,065	2,332	2,449
Out of Town Assistance	164	176	136	152	218	233
Ambulance Service						
Chest Pains	144	134	140	108	204	137
Difficulty Breathing	129	143	137	200	248	205
Fall Victim	278	322	291	396	470	231
Altered Mental Status	49	31	101	92	176	111
Overdoses	64	51	30	30	66	17
Psychological Evaluation	101	110	88	168	163	40
Motor Vehicle Crashes	251	338	284	253	264	305

EXPENDITURE DETAIL

DEPARTMENT: Public Safety Central Dispatch
FUNCTION: Public Safety

DEPT: 249
ACTIVITY: Communications/Emergency Response

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Full Time (13)	576,925	659,622	720,124	797,677
Night Differential	18,918	20,262	23,100	23,100
Stipends	2,982	1,368	4,440	4,440
Paid Holidays	11,373	25,774	22,835	30,601
Overtime	158,923	127,691	183,750	163,750
	<u>769,121</u>	<u>834,717</u>	<u>954,249</u>	<u>1,019,568</u>
CONTRACTUAL SERVICES:				
Training & Conference	10,937	3,230	11,358	11,700
Misc. Contractual Services	2,660	12,137	8,200	8,610
	<u>13,597</u>	<u>15,367</u>	<u>19,558</u>	<u>20,310</u>
MATERIALS & SUPPLIES:				
Office Supplies	933	1,996	2,000	2,000
Uniforms	5,999	0	2,000	2,000
	<u>6,932</u>	<u>1,996</u>	<u>4,000</u>	<u>4,000</u>
FURNISHINGS & EQUIPMENT:				
	0	3,836	4,300	4,515
TOTAL	789,650	855,916	982,107	1,048,393

EXPENDITURE DETAIL

DEPARTMENT:	Animal Control	DEPT:	292	
FUNCTION:	Public Safety	ACTIVITY:	Enforcement	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Animal Control Officer (1)	62,448	63,541	63,298	66,827
Overtime	763	548	4,000	4,000
	63,211	64,089	67,298	70,827
CONTRACTUAL SERVICES:				
Misc. Contractual Services	1,639	2,223	4,500	4,500
	1,639	2,223	4,500	4,500
MATERIALS & SUPPLIES:				
Office Supplies	430	862	1,000	1,000
Misc. Supplies	50	0	1,000	1,000
	480	862	2,000	2,000
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	65,329	67,173	73,798	77,327

STATISTICAL DEPARTMENT INFORMATION

DEPT: Animal Control
CODE: 292

Description	2017	2018	2019	2020	2021	2022
ACO Calls for Service	1,342	1,022	962	732	743	851
Deceased Animal Removal	165	201	151	144	93	105
Dog/Cat Bites	41	27	37	34	33	40
Barn Inspections	58	52	48	12	64	52
Reports	72	59	60	59	51	49
Loose Dogs Picked Up*	27	33	22	23	17	20
Dogs Returned to Owners*	27	33	22	23	17	18
Live Animal Intake	30	52	50	N/A	N/A	N/A
Quarantines	66	40	54	45	41	45
Cats Adopted*	-	-	4	-	-	-
Citations*	348	171	172	3	4	4
Vaccinations at Rabies Clinic	113	113	92	N/A	N/A	N/A

EXPENDITURE DETAIL

DEPARTMENT: Department of Public Works
 FUNCTION: Roads, Grounds, & Infrastructure

DEPT: 411-491
 ACTIVITY: Maintenance

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Director ¹	153,619	156,308	155,709	156,540
Administration - Full Time (6) ¹	466,653	456,793	476,818	471,062
Superintendent (0)	0	0	0	0
Engineering - Full Time (4) ¹	368,673	379,175	394,510	393,245
Engineering - Part Time	738	0	12,740	12,740
Highway - Full Time (16) ¹	1,200,809	1,297,977	1,268,190	1,254,524
Highway - Overtime	66,812	88,002	80,492	84,919
Highway - Seasonal	15,576	29,575	18,000	18,000
Stream Maint. - Seasonal	6,702	0	14,500	14,500
Tree - Full Time (3)	236,580	193,733	206,217	200,654
Tree - Overtime	24,093	11,967	22,000	23,210
Parks/Grounds - Full Time (7)	480,697	500,772	495,213	490,067
Parks/Grounds - Overtime	18,084	24,274	28,229	29,782
Cemetery - Full Time (2)	158,079	162,305	161,621	170,778
Cemetery - Overtime	16,579	18,120	17,000	17,935
Snow & Ice - Extra Help/Overtime	206,393	237,610	216,616	228,530
	3,420,088	3,556,612	3,567,855	3,566,485
CONTRACTUAL SERVICES:				
Engineer - Training & Conference	4,729	5,151	6,000	6,000
Highway - Misc Contractual Services	70,215	83,516	94,840	94,840
Highway - Repairs Town Vehicles	118,211	108,834	115,900	115,900
Highway - Training & Conference	2,265	2,923	3,000	3,000
Tree - Misc Contractual Services	16,517	19,911	20,000	20,000
Parks/Grounds - Misc Contractual Services	26,478	27,761	27,600	30,000
Cemetery - Misc Contractual Services	2,954	3,528	4,100	4,100
Road Machinery - Repair Equipment	75,675	74,797	80,000	80,000
Public Street Lights	118,260	118,120	137,900	149,120
Rubbish Collection & Disposal	2,106,228	1,818,808	2,244,755	2,336,704
Snow & Ice - Repair & Maint. Equipment	17,881	28,009	18,730	23,730
Snow & Ice - Misc. Contractual Services	164,787	172,362	200,000	200,000
	2,724,200	2,463,719	2,952,825	3,063,394

Notes:

1. Portion of salaries funded by Water allocation.

EXPENDITURE DETAIL

DEPARTMENT: Department of Public Works
 FUNCTION: Roads, Grounds, & Infrastructure

DEPT: 411-491
 ACTIVITY: Maintenance

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
MATERIALS & SUPPLIES:				
Engineer - Office Supplies	1,387	654	3,500	2,000
Engineer - Small Tools & Equip.	1,173	428	1,300	1,300
Highway - Office Supplies	702	763	2,000	2,000
Highway - Construction Supplies	82,880	71,792	82,000	82,000
Highway - Tools & Equip.	34,261	34,239	37,500	37,500
Stream Maintenance - Expenses	0	241	1,000	1,000
Tree - Tools/Equip/Tree Replace	5,695	4,659	7,500	7,500
Tree - Chemicals	2,317	1,338	3,000	3,000
Parks/Grounds - Rep. & Construct	84,109	96,154	96,100	96,100
Cemetery - Construction Supplies	3,822	3,026	2,000	3,500
Cemetery - Care of Grounds	9,381	10,685	10,000	10,000
Cemetery - Tools & Equip.	4,487	3,358	3,350	3,350
Cemetery - Office Supplies	83	16	300	300
Drainage Projects - Expenses	56,792	65,246	65,000	65,000
Snow & Ice - Sand & Salt	216,806	278,378	355,502	403,885
Snow & Ice - Tools & Equip.	6,081	5,128	6,000	6,000
Highway - Gas, Oil, Tires - DPW	84,119	117,352	139,326	165,206
Highway - Gas, Oil, Tires - Other	158,343	231,181	214,358	238,154
	752,441	924,636	1,029,736	1,127,795
FURNISHINGS & EQUIPMENT:	37,534	66,594	45,700	30,000
TOTAL	6,934,262	7,011,561	7,596,116	7,787,674

Notes:

1. Portion of salaries funded by Water allocation.

STATISTICAL DEPARTMENT INFORMATION

DEPT: Cemetery
CODE: 411-491

Description	2017	2018	2019	2020	2021	2022
Interments: Residents	76	83	94	123	109	112
Non-Residents	85	79	81	78	76	82
Moved/Disinterment	1	2	2	-	-	1
Total Interments	162	164	177	201	185	195
Receipts	\$133,950	\$131,787	\$141,105	\$154,217	\$208,189	\$225,094
Reserve	\$28,650	\$24,162	\$41,210	\$39,775	\$36,350	\$43,950
Trust Fund	\$28,650	\$22,887	\$36,550	\$34,575	\$34,550	\$37,750

STATISTICAL DEPARTMENT INFORMATION

DEPT: DPW
CODE: 411-491

Description	2017	2018	2019	2020	2021	2022
Trash Collected	7,218	7,206	7,083	7,384	6,972	6,477
Recyclables Collected	2,481	2,460	2,429	2,635	2,492	2,348
% Recycled Curbside	26.0%	25.5%	25.5%	26.3%	26.3%	26.6%

STATISTICAL DEPARTMENT INFORMATION

EXPENDITURE DETAIL

DEPARTMENT:	Board of Health	DEPT:	512	
FUNCTION:	Community Development	ACTIVITY:	Health & Sanitation	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Director	104,506	106,380	105,973	111,882
Other - Full Time (1)	61,861	53,099	60,394	56,890
Part-Time/Overtime	38,852	52,753	38,777	40,539
	205,219	212,233	205,144	209,311
CONTRACTUAL SERVICES:				
Misc. Contractual Services	74,985	20,775	24,000	24,000
Printing, Adv. & Binding	153	564	2,000	2,000
Clinical Expenses	12,972	27,079	20,000	20,000
Weights & Measures*	5,000	5,000	5,000	0
Training & Conference	323	966	1,000	1,000
	93,433	54,384	52,000	47,000
MATERIALS & SUPPLIES:				
Office Supplies	671	292	1,000	1,000
	671	292	1,000	1,000
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	299,323	266,909	258,144	257,311

*Sealer of Weights and Measures was previously paid by the Board of Health and is now under the Town Manager's Office.

DEPT: Board of Health
CODE: 512

Description	2017	2018	2019	2020	2021	2022
PUBLIC HEALTH NURSE:						
General Wellness Visits - home	40	80	107		100	94
General Wellness Visits - office	113	261	158			70
General Wellness Visits - Buzzell	47	43	46		25	46
General Wellness Phone Consults	403	437	368			474
General Wellness Consults - Buzzell	871	910	961			381
Flu - home visit	18	22	15			11
Flu - office/clinic	573	411	410	788	836	869
Injections/other - office/clinic	102	2	58			154
Injections/other - home	24	0	0			12
ATTENDANCE						
Rabies Clinic	96	113	92	0	0	27
PERMITS:						
Beaver	20	14	16	12	10	6
Food	172	135	173	91	105	114
Funeral	2	2	4	2	1	1
Ice Rink	1	1	1	1	1	1
Installer	41	36	50	36	43	43
Microblading	-	-	2	3	17	15
Pool	3	3	3	3	3	4
RdNA	-	-	4	1	2	1
Recreational Camp	3	2	2	-	-	-
Sewerage	117	137	125	122	105	97
Animal	60	64	60	49	61	96
Tanning/Massage	1	1	-	-	2	1
Tobacco	27	20	20	16	18	18
Transport Waste Material	15	34	21	45	29	32
Well	5	6	10	-	4	6
Total Permits	467	455	491	381	401	435
Total Fees Collected	\$80,586	\$69,141	\$66,167	\$72,527	\$92,326	\$136,300

EXPENDITURE DETAIL

DEPARTMENT:	Planning & Conservation	DEPT:	171
FUNCTION:	Community Development	ACTIVITY:	Planning & Environmental Protection

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Director (1)	98,947	108,485	114,430	123,306
Other - Full Time (4)	221,340	178,669	243,636	248,879
Part-Time/Overtime	2,023	2,911	3,914	3,914
	<u>322,310</u>	<u>290,066</u>	<u>361,980</u>	<u>376,099</u>
CONTRACTUAL SERVICES:				
Misc. Contractual Services	17,533	9,250	12,000	12,000
Dues & Subscriptions	911	976	1,500	1,500
Advertising & Printing	6,395	7,455	8,000	8,000
Training & Conference	1,535	0	2,000	2,000
	<u>26,374</u>	<u>17,681</u>	<u>23,500</u>	<u>23,500</u>
MATERIALS & SUPPLIES:				
Office Supplies	1,393	1,220	1,500	1,500
	<u>1,393</u>	<u>1,220</u>	<u>1,500</u>	<u>1,500</u>
FURNISHINGS & EQUIPMENT:				
	1,510	1,300	2,000	0
TOTAL	351,588	310,267	388,980	401,099

STATISTICAL DEPARTMENT INFORMATION

	DEPT: CODE:					Planning 171
	2018	2019	2020	2021	2022	
Site Plan Review	17	18	7	13	23	
Site Plan Review Waivers			6	14	10	
Conservation Subdivision Design Special Permits (CSD)	1	1	0	0	0	
Stormwater Management Permits	16	17	8	11	16	
Simple Stormwater Management Permits	41	33	43	35	36	
Sign Special Permits	6	1	2	5	2	
Multi-Family Special Permits	2	1	1	1	0	
Subdivision Approval Not Required (ANR)	7	4	10	16	7	
Preliminary/Definitive Subdivisions	1 3	2 4	0 0	0 0	0 0	
81G Roadway Improvements	2	1	0	0	1	
Parking Special Permits	3	1	5	2	5	
Pet Care Facility Special Permits	0	0	0	0	0	
Over 55 Special Permit	0	0	0	0	0	
Inclusionary Housing Special Permit			1	1	-	
Lots under 10,000 Square Feet Special Permit	0	0	1	0	1	
Groundwater Protection District Special Permit	0	0	0	4	4	

STATISTICAL DEPARTMENT INFORMATION

DEPT: Conservation
CODE: 171

Description	2018	2019	2020	2021	2022
Wetlands Protection Act Hearings	140	71	22	21	27
Acres of Land Acquired	0.8	0.0	4.69*	66.1	0.0
Notices of Intent Filed	42	27	21	17	22
Orders of Conditions Issued	43	23	19	15	25
Denials Issued	0	0	1	2	1
Cases Pending	1	5	4	7	3
Cases Withdrawn	0	3	1	-	1
Determinations of Applicability	47	46	18	26	23
Decisions Appealed	3	0	3	1	1
Extension Permits Issued	3	5	2	1	1
Certificates of Compliance Issued	36	30	20	13	19
Filing Fees Collected	\$8,844.50	\$12,538.50	\$7,472.50	\$14,666.50	\$6,570.00
Violation Notices Issued	20	22	2	9	7
Enforcement Orders Issued	6	4	2	-	8
Order of Resource Area Delineation Issued	2	3	2	5	2

* Parcels transferred from Town ownership to care and custody of the Conservation Commission

EXPENDITURE DETAIL

DEPARTMENT:	Bldg. Insp. & Bd. Of Appeals	DEPT:	241	
FUNCTION:	Community Development	ACTIVITY:	Enforcement Codes & Bylaws	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Building Inspector	96,369	98,056	98,371	106,045
Other - Full Time (1)	46,905	47,280	47,618	49,509
Part Time/Overtime	61,984	62,423	62,193	68,930
	<u>205,258</u>	<u>207,758</u>	<u>208,182</u>	<u>224,484</u>
CONTRACTUAL SERVICES:				
Misc. Contractual Services	1,890	4,825	6,275	10,275
Printing, Adv. & Binding	0	100	50	50
Training & Conference	605	2,003	3,800	4,300
	<u>2,495</u>	<u>6,928</u>	<u>10,125</u>	<u>14,625</u>
MATERIALS & SUPPLIES:				
Office Supplies	1,154	1,331	1,500	1,500
	<u>1,154</u>	<u>1,331</u>	<u>1,500</u>	<u>1,500</u>
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	208,907	216,016	219,807	240,609

STATISTICAL DEPARTMENT INFORMATION

DEPT: Building Inspector
CODE: 241

Description	2017	2018	2019	2020	2021	2022
New Single Family Dwellings	58	59	38	68	21	44
Residential Additions	58	75	18	51	32	41
Residential Remodeling	306	398	183	283	136	217
Residential Miscellaneous	72	80	106	455	383	219
New Commercial Buildings	-	2	1	1	2	5
Commercial Additions	1	3	1	1	2	1
Commercial Fitups	109	45	53	29	54	50
Commercial Miscellaneous	53	67	15	52	106	52
Occupancy Permits	101	61	84	71	52	55
Plumbing Permits	361	367	386	287	413	355
Gas Fitting Permits	314	356	353	247	320	240
Wiring Permits	607	629	552	610	651	748
Sheet Metal Permits	44	33	29	36	57	52
Assembly Permits	37	26	34	69	47	20
Annual Wiring Permits	54	52	48	45	45	57
Total Permits	2,175	2,253	1,901	2,305	2,321	2,156
Fees Collected	\$677,935	\$688,259	\$657,832	\$715,684	\$977,394	\$1,488,765
Estimated Value – All Construction	\$43.075 M	\$92.581 M	\$1.094 B	\$206.761 M	\$77.954 M	\$105,844,592

STATISTICAL DEPARTMENT INFORMATION

DEPT: Board of Appeals
CODE: 241

Description	2017	2018	2019	2020	2021	2022
Cases Granted	23	15	19	23	13	9
Cases Denied	3	-	-	2	-	-
Cases Withdrawn or No Action Taken	5	2	1	-	6	-
Cases Pending	1	4	-	-	-	3
Total Cases	32	21	22	25	19	12
Total Fees Collected	\$3,300	\$1,900	\$2,000	\$2,300	\$1,900	\$1,200

EXPENDITURE DETAIL

DEPARTMENT:	Public Buildings	DEPT:	192 (TOWN); 196 (SCHOOL)	
FUNCTION:	Operation of Plant	ACTIVITY:	Maint./Operations	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Superintendent	141,142	140,954	140,414	145,257
Other - Full Time (47)	2,979,822	3,025,167	3,065,106	3,221,304
Overtime	54,947	48,053	55,000	60,000
Seasonal	8,996	9,130	17,600	17,600
	3,184,907	3,223,304	3,278,120	3,444,161
UTILITIES				
Fuel Heating	766,835	751,263	999,150	1,228,710
Electric - Town Buildings	174,230	182,125	220,000	242,000
Utilities - Town Buildings	22,098	16,133	31,000	25,000
	963,163	949,522	1,250,150	1,495,710
MAINTENANCE EXPENSE:				
HVAC Repairs	191,645	179,801	185,000	203,500
Expenses - School Buildings	227,558	244,145	250,000	250,000
Asbestos Repairs/Training	12,080	4,740	25,000	25,000
Expenses - Town Buildings	186,475	207,345	210,000	220,000
Misc Facility Repairs	96,706	59,912	125,000	125,000
Roof Repairs	13,895	18,562	25,000	25,000
Wildwood School Oil Remediation	0	912,462	0	0
Training & Conference	2,915	1,178	3,500	3,500
	731,274	1,628,144	823,500	852,000
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	4,879,344	5,800,970	5,351,770	5,791,871

EXPENDITURE DETAIL

DEPARTMENT: Veterans Services		DEPT: 543		
FUNCTION: Veterans Aid & Benefits		ACTIVITY: Veterans Aid		
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Director	91,013	91,431	93,002	98,187
Other - Full Time (1.5)*	83,061	90,067	91,264	97,579
	174,074	181,498	184,266	195,766
CONTRACTUAL SERVICES:				
Misc. Contractual Services	732	418	450	450
Training & Conference	240	1,705	2,500	2,500
	972	2,123	2,950	2,950
MATERIALS & SUPPLIES:				
Office Supplies	1,126	558	700	1,000
	1,126	558	700	1,000
FURNISHINGS & EQUIPMENT:	0	0	0	0
ASSISTANCE - VETERANS:	198,925	161,816	250,000	250,000
TOTAL	375,098	345,995	437,916	449,716

* One full time Case Worker shared with Elderly Services.

EXPENDITURE DETAIL

DEPARTMENT: Public Library		DEPT:		610
FUNCTION: Library		ACTIVITY:		Library Services
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Director	104,551	106,380	105,973	111,882
Other - Full Time (12)	654,692	659,131	713,218	720,901
Part Time	116,066	123,898	147,344	152,945
	<u>875,308</u>	<u>889,409</u>	<u>966,535</u>	<u>985,728</u>
CONTRACTUAL SERVICES:				
Misc. Contractual Services	10,624	14,349	16,774	18,400
Merrimack Valley Library Con	38,131	38,131	38,131	38,457
Programs	8,000	8,000	10,000	12,000
Training & Conference	2,098	3,500	4,500	5,000
	<u>58,853</u>	<u>63,980</u>	<u>69,405</u>	<u>73,857</u>
MATERIALS & SUPPLIES:				
Office & Library Supplies	21,141	18,455	21,260	21,760
Books & Library Materials	158,071	163,737	164,000	166,000
	<u>179,212</u>	<u>182,192</u>	<u>185,260</u>	<u>187,760</u>
FURNISHINGS & EQUIPMENT:				
	809	0	15,000	33,645
TOTAL	1,114,183	1,135,581	1,236,200	1,280,990

STATISTICAL DEPARTMENT INFORMATION

DEPT: Memorial Library
CODE: 610

Description	2017	2018	2019	2020	2021	2022
Number of Registered Borrowers	13,491	13,814	14,564	11,857	12,575	9,387
Expenditures	\$ 1,142,522	\$ 1,152,358	\$ 1,156,719	\$ 1,191,836	\$ 1,249,434	\$ 1,277,412
Per Capita Expenditures	\$ 51.67	\$ 51.05	\$ 52.41	\$ 52.63	\$ 55.38	\$ 54.70
Collection						
Number of Items	50,518	47,147	49,159	49,709	47,449	48,408
Items Per Capita	2.28	2.09	2.22	2.19	2.10	1.75
Print Serial Subscriptions	123	115	119	70	76	59
Electronic Serial Subscriptions	103	64	45	45	1156	3845
Downloadable ebooks					38,613	43,993
Downloadable Audio books					9,920	18,554
Electronic Databases	12	10	17	19	13	14
Museum Passes	13	13	12	13	12	13
Circulation	203,511	202,158	189,896	113,367	152,413	212,681
Physical	177,602	175,126	168,322	72,973	99,652	153,649
Digital	25,909	27,032	31,574	40,394	52,761	59,032
Circulation Per Capita	9.20	8.96	8.60	5.01	6.75	9.11
Loans to Other Libraries	19,882	19,664	18,750	12,866	18,780	16,160
Received from Other Libraries	24,969	28,224	26,872	17,105	24,656	25,246
Information Service						
Internet Session	12,121	10,760	11,232	2,776	3,539	6,481
Information Desk Transactions	5,694	5,759	5,590	1,911	1,352	3,185
Website Hits	291,854	300,614	295,681	248,044	359,493	406,626
Library Programs						
Number of Programs	911	981	1,004	580	575	715
Program Attendance	19,805	20,629	20,224	8,339	7,927	10,099
Visits to the Library	140,782	133,578	136,120	39,871	57,065	133,243

EXPENDITURE DETAIL

DEPARTMENT:	Recreation		DEPT:	630
FUNCTION:	Recreation		ACTIVITY:	Recreation
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Director	81,719	86,478	89,573	76,445
Other Full Time (2) ¹	62,158	53,569	45,778	50,264
	143,877	140,047	135,351	126,709
CONTRACTUAL SERVICES:				
Training & Conference	348	1,060	2,000	2,000
	348	1,060	2,000	2,000
MATERIALS & SUPPLIES:				
Program Supplies	1,000	1,000	1,000	2,000
Office & Printing Supplies	1,367	837	2,500	2,500
	2,367	1,837	3,500	4,500
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	146,592	142,944	140,851	133,209

Notes:

1. One person paid from Program Funds.

EXPENDITURE DETAIL

DEPARTMENT: Elderly Services		DEPT: 541		
FUNCTION: Elderly Services		ACTIVITY: Elderly Services		
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Director	94,280	95,931	96,201	103,592
Other Full Time (4.5)*	199,699	211,636	215,297	231,989
	293,980	307,567	311,498	335,581
CONTRACTUAL SERVICES:				
Misc. Contractual Services	19,305	23,999	27,396	24,200
Hot Lunch Program	6,483	10,493	19,125	19,645
	25,788	34,492	46,521	43,845
MATERIALS & SUPPLIES:	1,326	1,823	1,800	1,800
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	321,094	343,882	359,819	381,226

* One full time Case Worker shared with Veterans.

*A portion of salary will be paid via Grant Funding.

EXPENDITURE DETAIL

DEPARTMENT:	Historical Commission		DEPT:	691
FUNCTION:	Preservation		ACTIVITY:	Preservation
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Part Time	24,927	28,814	25,679	26,341
	24,927	28,814	25,679	26,341
CONTRACTUAL SERVICES:				
Professional Services	0	2,545	2,250	2,250
Hist. Programs & Activities	1,248	2,515	3,000	3,000
	1,248	5,060	5,250	5,250
MATERIALS & SUPPLIES:	485	2,032	1,500	1,500
FURNISHINGS & EQUIPMENT:	0	0	0	0
TOTAL	26,659	35,907	32,429	33,091

EXPENDITURE DETAIL

DEPARTMENT:	Total School Budget		DEPT:	300
FUNCTION:	Education		ACTIVITY:	Education
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
SCHOOL DEPARTMENT:				
Personnel Services:	34,367,740	34,865,852	36,382,695	37,629,118
Contractual Services:	<u>8,322,782</u>	<u>9,569,664</u>	<u>9,552,770</u>	<u>10,028,927</u>
TOTAL SCHOOL DEPARTMENT:	42,690,522	44,435,516	45,935,465	47,658,045
VOCATIONAL TRAINING:				
Shawsheen Tech:	<u>4,786,854</u>	<u>5,271,247</u>	<u>6,319,831</u>	<u>7,267,806</u>
TOTAL VOCATIONAL TRAINING:	4,786,854	5,271,247	6,319,831	7,267,806
TOTAL	47,477,376	49,706,763	52,255,296	54,925,851

EXPENDITURE DETAIL

DEPARTMENT: Maturing Debt & Interest
 FUNCTION: Maturing Debt & Interest

DEPT: 710, 751
 ACTIVITY:

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
Recreation	459,525	443,775	423,150	407,650
Public Safety	178,650	78,750	75,750	72,750
Schools	2,771,977	2,631,328	2,539,028	2,452,328
Sewer	131,720	124,580	98,860	97,060
Water	242,520	237,300	232,480	227,580
Interest on Anticipation Notes, Authentication Fees & Misc. Debt	151,898	101,278	260,000	260,000
TOTAL	3,936,290	3,617,010	3,629,268	3,517,368

**COMBINED
OUTSTANDING DEBT**

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	2,747,500	509,868	3,257,368
FISCAL 2025	2,682,500	463,531	3,146,031
FISCAL 2026	2,622,500	427,223	3,049,723
FISCAL 2027	2,582,500	390,383	2,972,883
FISCAL 2028	2,547,500	347,743	2,895,243
FISCAL 2029	2,386,400	304,341	2,690,741
FISCAL 2030	2,335,700	264,303	2,600,003
FISCAL 2031	2,290,000	222,688	2,512,688
FISCAL 2032	1,805,000	186,138	1,991,138
FISCAL 2033	1,770,000	155,008	1,925,008
FISCAL 2034	1,695,000	124,120	1,819,120
FISCAL 2035	1,655,000	93,610	1,748,610
FISCAL 2036	1,615,000	62,993	1,677,993
FISCAL 2037	1,575,000	31,500	1,606,500
	30,309,600	3,583,444	33,893,044

**SCHOOLS
OUTSTANDING DEBT**

WILMINGTON HIGH SCHOOL (\$44,190,758)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	2,105,000	347,328	2,452,328
FISCAL 2025	2,040,000	326,278	2,366,278
FISCAL 2026	1,995,000	315,058	2,310,058
FISCAL 2027	1,955,000	303,088	2,258,088
FISCAL 2028	1,920,000	285,493	2,205,493
FISCAL 2029	1,875,000	262,453	2,137,453
FISCAL 2030	1,835,000	238,078	2,073,078
FISCAL 2031	1,800,000	212,388	2,012,388
FISCAL 2032	1,765,000	184,488	1,949,488
FISCAL 2033	1,735,000	154,483	1,889,483
FISCAL 2034	1,695,000	124,120	1,819,120
FISCAL 2035	1,655,000	93,610	1,748,610
FISCAL 2036	1,615,000	62,993	1,677,993
FISCAL 2037	1,575,000	31,500	1,606,500
TOTAL	25,565,000	2,941,353	28,506,353

**PUBLIC SAFETY
OUTSTANDING DEBT**

EQUIPMENT - FIRE PUMPER (\$586,500)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	60,000	12,750	72,750
FISCAL 2025	60,000	9,750	69,750
FISCAL 2026	55,000	6,875	61,875
FISCAL 2027	55,000	4,125	59,125
FISCAL 2028	55,000	1,375	56,375
TOTAL	285,000	34,875	319,875

**SEWER
OUTSTANDING DEBT**

SEWER INTERCEPTOR REHAB MAIN STREET (\$1,250,000)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	60,000	15,660	75,660
FISCAL 2025	60,000	13,823	73,823
FISCAL 2026	60,000	11,910	71,910
FISCAL 2027	60,000	9,930	69,930
FISCAL 2028	60,000	7,875	67,875
FISCAL 2029	60,000	5,738	65,738
FISCAL 2030	60,000	3,525	63,525
FISCAL 2031	60,000	1,200	61,200
TOTAL	480,000	69,661	549,661

MWRA SEWER BOND (\$107,000)

FISCAL 2024	10,700	10,700
FISCAL 2025	10,700	10,700
FISCAL 2026	10,700	10,700
FISCAL 2027	10,700	10,700
FISCAL 2028	10,700	10,700
FISCAL 2029	10,700	10,700
	64,200	64,200

MWRA SEWER BOND (\$107,000)

FISCAL 2024	10,700	10,700
FISCAL 2025	10,700	10,700
FISCAL 2026	10,700	10,700
FISCAL 2027	10,700	10,700
FISCAL 2028	10,700	10,700
FISCAL 2029	10,700	10,700
FISCAL 2030	10,700	10,700
	74,900	74,900

**WATER
OUTSTANDING DEBT**

BROWN'S CROSSING WELLFIELD REPLACEMENT (\$1,600,000)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	80,000	20,880	100,880
FISCAL 2025	80,000	18,430	98,430
FISCAL 2026	80,000	15,880	95,880
FISCAL 2027	80,000	13,240	93,240
FISCAL 2028	80,000	10,500	90,500
FISCAL 2029	80,000	7,650	87,650
FISCAL 2030	80,000	4,700	84,700
FISCAL 2031	80,000	1,600	81,600
TOTAL	640,000	92,880	732,880

MWRA WATER BOND (\$611,000)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	61,100		61,100
FISCAL 2025	61,100		61,100
FISCAL 2026	61,100		61,100
FISCAL 2027	61,100		61,100
FISCAL 2028	61,100		61,100
TOTAL	305,500		305,500

BALLARDVALE ST WATER MAIN DESIGN (\$409,600)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	30,000	9,708	39,708
FISCAL 2025	30,000	8,208	38,208
FISCAL 2026	25,000	6,833	31,833
FISCAL 2027	25,000	5,583	30,583
FISCAL 2028	25,000	4,333	29,333
FISCAL 2029	25,000	3,333	28,333
FISCAL 2030	25,000	2,583	27,583
FISCAL 2031	25,000	1,833	26,833
FISCAL 2032	25,000	1,083	26,083
FISCAL 2033	23,600	354	23,954
TOTAL	258,600	43,851	302,451

MIDDLESEX AVENUE WATER MAIN DESIGN (\$256,000)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	20,000	5,892	25,892
FISCAL 2025	20,000	4,892	24,892
FISCAL 2026	15,000	4,017	19,017
FISCAL 2027	15,000	3,267	18,267
FISCAL 2028	15,000	2,517	17,517
FISCAL 2029	15,000	1,917	16,917
FISCAL 2030	15,000	1,467	16,467
FISCAL 2031	15,000	1,017	16,017
FISCAL 2032	15,000	567	15,567
FISCAL 2033	11,400	171	11,571
TOTAL	156,400	25,724	182,124

**RECREATION
OUTSTANDING DEBT**

YENTILE FARM (\$4,053,900)

	PRINCIPAL	INTEREST	TOTAL
FISCAL 2024	310,000	97,650	407,650
FISCAL 2025	310,000	82,150	392,150
FISCAL 2026	310,000	66,650	376,650
FISCAL 2027	310,000	51,150	361,150
FISCAL 2028	310,000	35,650	345,650
FISCAL 2029	310,000	23,250	333,250
FISCAL 2030	310,000	13,950	323,950
FISCAL 2031	310,000	4,650	314,650
TOTAL	2,480,000	375,100	2,855,100

EXPENDITURE DETAIL

DEPARTMENT: Unclassified
FUNCTION: Miscellaneous Support

DEPT: 954
ACTIVITY: Miscellaneous

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
Employee Retire. Unused Sick Leave	98,286	87,721	220,000	200,000
Medicare Employer's Contribution	809,366	813,318	939,900	910,000
Salary Adjustments & Additional Costs	49,299	45,834	1,100,000	850,000
Local Trans/Training Conference	445	1,317	5,000	5,000
Out of State Travel	0	0	7,000	7,000
Annual Audit	36,000	37,000	38,000	39,500
Ambulance Services & Billing ¹	34,390	40,150	645,177	645,177
PEG Cable Access ²	0	0	525,000	500,000
Town Report & Calendar	7,200	5,950	7,500	7,500
Professional & Tech. Services	68,786	39,190	140,000	140,000
Reserve Fund	0	0	1,200,000	1,300,000
TOTAL	1,103,772	1,070,480	4,827,577	4,604,177

1. Change in Accounting Practice for Ambulance Billing as recommended by the outside auditors.
Adjusted totals would be FY22 - \$584,950 & FY21 - \$479,190.

2. Change in Accounting Practice for PEG Cable Access as recommended by the outside auditors.
Prior totals were FY22 - \$489,504 & FY21 - \$490,233.

EXPENDITURE DETAIL

DEPARTMENT: FUNCTION:	Unclassified Insurance	DEPT: ACTIVITY:	914, 919 Insurance	
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
Public Liability - Officials	0	0	97,750	136,068
Worker's Compensation	366,602	377,054	503,750	452,100
Automobile Liability	0	0	0	0
Property & General Liability	372,709	449,467	362,250	416,878
Bonds	4,845	3,362	4,000	4,000
Accident - Fire & Police	92,522	90,212	175,000	175,000
	836,678	920,095	1,142,750	1,184,046
Employee Health & Life Insurance	10,891,328	12,532,756	12,478,541	13,260,000
TOTAL	11,728,006	13,452,851	13,621,291	14,444,046

EXPENDITURE DETAIL

DEPARTMENT: Statutory Charges
 FUNCTION:

DEPT: 820
 ACTIVITY: Statutory Charges

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
Current Year Overlay ¹	0	0	900,000	900,000
Retirement Contributions	7,593,868	7,801,298	8,322,908	8,908,246
Offset Items	0	0	37,238	44,313
Mass Bay Trans Auth.	535,478	530,988	544,263	557,870
MAPC (Ch. 688 of 1963)	12,833	12,916	13,239	13,570
RMV Non-Renewal Surcharge	15,960	15,280	16,768	17,187
Metro Air Poll. Control Dist.	8,658	8,862	9,084	9,311
Mosquito Control Program	69,148	71,779	73,573	75,412
School Choice	163,432	114,254	69,908	71,656
Charter Schools	65,200	77,251	85,772	87,916
Special Education	16,092	0	17,154	17,583
North Shore Agricultural & Technical School District	182,700	156,319	213,622	218,963
TOTAL	8,663,369	8,788,947	10,303,529	10,922,027

Notes:

1. Includes funding for Senior Tax Workoff Program.

DEPARTMENT: Warrant Articles
FUNCTION: Warrant Articles

DEPT: 953
ACTIVITY:

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
WARRANT ARTICLES:				
Memorial Day/Veterans Day	8,000	8,000	8,000	8,000
Lease of Veterans Quarters	1,500	1,500	1,500	1,500
4th of July	0	21,186	50,000	50,000
OPEB	1,000,000	1,000,000	1,000,000	1,000,000
Capital Stabilization	1,000,000	1,000,000	1,000,000	1,000,000
Prepay Retirement	1,500,000	1,500,000	1,500,000	1,500,000
TOTAL	3,509,500	3,530,686	3,559,500	3,559,500

Note:

OPEB, \$1,000,000; Capital Stabilization \$1,000,000; transferred to Trust Accounts in Fiscal Year 2022

OPEB, \$1,000,000; Capital Stabilization \$1,000,000; transferred to Trust Accounts in Fiscal Year 2021

OPEB, \$1,000,000; Capital Stabilization \$4,000,000; Retirement \$500,000, transferred to Trust Accounts in Fiscal Year 2020

OPEB, \$1,000,000; Capital Stabilization \$4,000,000; Retirement \$1,000,000, transferred to Trust Accounts in Fiscal Year 2019

OPEB, \$1,000,000; Capital Stabilization \$3,000,000; Retirement \$500,000, transferred to Trust Accounts in Fiscal Year 2018

EXPENDITURE DETAIL

DEPARTMENT:	Capital Outlay	DEPT:	0002	
FUNCTION:	Capital Outlay	ACTIVITY:		
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
CAPITAL OUTLAY:				
Police - Cruisers	143,238	99,945	151,000	250,000
Police - Portable Radios	90,982	0	0	0
Police - Patrol Rifle Replacement	15,630	9,549	0	0
Fire - Cardiac Monitors	0	0	0	180,000
Fire - Fire Prevention Vehicle (Car 5)	0	0	0	67,000
Fire - Reserve Pumper	0	148,596	0	0
Fire - Pumper	584,800	0	0	0
Fire - Utility Vehicle	48,727	0	0	0
Fire - Forestry Vehicle Updates	29,475	2,714	0	0
Fire - Portable Radios	38,873	0	0	0
Fire - Power Loader	31,999	0	0	0
Fire - Vehicle Replacement	0	3,153	0	0
Fire - Ambulance	0	0	350,000	0
Fire - Traffic Lights at Public Safety Building	0	0	400,000	0
Fire - Tower Truck Corrosion	0	0	110,000	0
Dispatch - Fire Alarm Receiver	0	43,330	0	0
Dispatch - Townwide Communications Infrastructure As	304,683	458,197	450,000	0
Dispatch - Dispatch Center Remodel	170,114	8,675	0	0
Dispatch - Recorder	0	0	45,000	0
DPW - Heavy Duty Dump Truck w/ Plow (H15)	0	0	0	300,000
DPW - Heavy Duty Winged Foot Field Mower (P&G347)	0	0	0	142,000
DPW - Playground Replacement - Boutwell School	0	0	0	120,000
DPW - Phased Cemetery Development	0	0	0	80,000
DPW - Heavy Duty 3/4 Ton Pickup Truck w/ Plow (C202)	0	0	0	65,000
DPW - Engineering Services-NPDES General Permit	47,472	38,890	50,000	50,000
DPW - High School Turf Field Replacement	0	0	0	40,000
DPW - Resurface Boutwell Tennis Courts	0	0	0	40,000
DPW - Stainless Steel Salter for Highway 8	0	0	0	36,000
DPW - Laser Grader for Bobcat	0	0	0	25,000
DPW - Replace Existing Chain Link Fence at Library	0	0	0	20,000
DPW - Leaf Box Attachment for P&G Truck	0	0	0	19,250
DPW - Trash/Recycling Loan Payoff	0	364,766	0	0
DPW - Reconstruction of Shawsheen Tennis Court Area	0	338,132	0	0
DPW - Heavy Duty Wheeled Excavator (H39)	0	190,716	0	0
DPW - Sidewalk Plow	0	165,789	0	0
DPW - Heavy Duty One Ton Truck w Dump Body & Plow	0	83,779	0	0
DPW - Asphalt Hot Box Trailer	0	38,340	0	0

EXPENDITURE DETAIL

DEPARTMENT:	Capital Outlay	DEPT:	0002
FUNCTION:	Capital Outlay	ACTIVITY:	

CLASSIFICATION	EXPENDITURES	EXPENDITURES	TRANSFER &	TOWN MANAGER
	FISCAL 2021	FISCAL 2022	APPROPRIATION	RECOMMENDATION
			FISCAL 2023	FISCAL 2024
DPW - Replacement of Frank Kelley Track Surface at Alumn	0	34,440	520,000	0
DPW - Robotic Total Station Surveying Equipment	0	25,020	0	0
DPW - Intersection Signal Improvement Shawsheen/Hopkin	0	24,140	550,000	0
DPW - Traffic Signal Camera Detection - Salem St at Woburn	0	18,881	0	0
DPW - Phased Cemetery Development	0	15,000	40,000	0
DPW - Cemetery Expansion	3,276	0	0	0
DPW - Vacuum Street Sweeper (Replace H30)	256,500	0	0	0
DPW - Resurfacing Municipal Parking Lots	191,887	0	0	0
DPW - Heavy Duty Dump Truck w/Plow & Sander (H14)	141,000	0	0	0
DPW - Heavy Duty One Ton Truck w/Utility Body w/Plow (H14)	80,655	0	0	0
DPW - 290 Middlesex Ave Culvert Restoration	39,750	0	0	0
DPW - Heavy Duty Ten Wheel Dump Truck w/ Plow (H8)	0	0	202,000	0
DPW - Heavy Duty Dump Truck w/ Plow and Sander (6)	0	0	198,000	0
DPW - Heavy Duty One Ton Dump Truck w/ Plow (P&G 326)	0	0	95,000	0
DPW - Demolition of Structures at 64 Wildwood St	0	0	40,000	0
DPW - Shady Lane Drive Sidewalks	693	56,455	0	0
DPW - Heavy Duty 3/4 Ton Pickup w/Plow (P&G 329)	38,693	0	0	0
DPW - Resurfacing Municipal Parking Lots	0	0	200,000	0
Sewer - Pilcher Dr Sewer Grinder Assembly	6,210	0	0	0
Schools - Relocation of Wildwood Students	0	0	0	1,100,000
Schools - VOIP Replacement	0	0	0	200,000
Schools - Mini Van Replacement (Mini 7)	0	0	0	76,000
Schools - PA System Upgrade	0	0	0	45,000
Schools - Elementary Projectors Replacement	22,858	95,852	0	0
Schools - Middle School Switch Replacement	0	72,258	0	0
Schools - High School Labs PC Replacement	0	59,925	0	0
Schools - Mini Van Replacement (Mini 8)	0	41,755	0	0
Schools - Genetec Security Server Replacement	0	29,370	0	0
Schools - High School Computer Replacement	192,837	0	0	0
Schools - PreK - 3 Laptop Replacement Project	194,941	0	0	0
Schools - District Chromebook Replacement/Upgrade Project	78,163	0	0	0
Schools - Mini Van Replacement (Mini 4)	50,627	0	0	0
Schools - High School Gym Floor Replacement	21,020	0	0	0
Schools - PA System Upgrade	0	0	24,000	0
Schools - Laptop Battery Replacement	1,695	0	0	0
Schools - High School Projectors	0	0	125,000	0
Schools - Elementary Network Switch Replacement	0	0	117,000	0
Schools - Elementary School Projector Replacement	0	0	80,000	0
Schools - Elementary WiFi Network Replacement	0	0	54,000	0

EXPENDITURE DETAIL

DEPARTMENT: Capital Outlay
 FUNCTION: Capital Outlay

DEPT: 0002
 ACTIVITY:

CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
Public Buildings - West Int School Roof Repl - Const	0	0	0	675,000
Public Buildings - West Int School Window Repl - Design	0	0	0	170,000
Public Buildings - Historical Windows Repl - Design	0	0	0	15,000
Public Buildings - Woburn St School Ceiling Tile Repl	0	335,243	0	0
Public Buildings - Shawsheen Roof Replacement	0	52,600	0	0
Public Buildings - West Int School Ceiling Tile Repl	263,682	0	0	0
Public Buildings - West Intermediate Lighting Project	92,700	0	0	0
Public Buildings - Replace LULA Lift at West Int School	18,858	60,142	0	0
Public Buildings - Senior Center Feasibility Study	2,000	204,761	0	0
Public Buildings - Town Hall/School Admin Building Feas	800	221,583	0	0
Public Buildings - Shawsheen Roof Replacement	0	0	825,000	0
Public Buildings - Vehicle Replacement (#364)	0	0	147,000	0
Public Buildings - Woburn St Boiler Design	0	0	80,000	0
Public Buildings - West Int School Roof Repl Design	0	0	50,000	0
IT - Townwide VOIP System	0	43,584	54,000	54,000
IT - Police Mobiles	0	30,000	0	50,000
IT - Server Replacement	0	31,639	0	0
IT - Backup Solution	100,000	0	0	0
Accounting - Enterprise Software System	150,616	39,600	0	0
Town Clerk - New Voting Machines	0	35,000	0	0
TOTAL	3,455,453	3,521,819	4,957,000	3,819,250

EXPENDITURE DETAIL

DEPARTMENT: Water FUNCTION: Maint. & Operation of Water System			DEPT: ACTIVITY:	450 Public Works
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PERSONNEL SERVICES:				
Other Full Time (11)	914,325	869,216	873,672	937,141
Seasonal	10,481	12,550	12,000	12,000
Overtime/Salary Adjustments	162,223	168,898	127,592	134,610
	1,087,029	1,050,664	1,013,264	1,083,751
CONTRACTUAL SERVICES:				
MWRA Assessment	807,371	1,306,587	980,715	1,407,915
Professional & Technical Services	204,231	209,392	221,500	241,500
Miscellaneous Contractual Services	28,646	39,059	34,500	34,500
Cross Connection Control Program	24,920	27,804	29,950	29,950
Haz Mat Household Waste Program	20,000	0	20,000	20,000
DEP Assessment	7,626	7,095	8,200	7,600
Training & Conference	5,559	1,026	7,000	7,000
	1,098,353	1,590,963	1,301,865	1,748,465
UTILITIES:				
Electricity	233,305	240,979	275,000	316,250
Telephone	8,882	9,439	10,000	10,000
Fuel Oil	28,836	28,797	50,000	50,000
Natural Gas	4,519	5,948	7,500	7,500
	275,543	285,163	342,500	383,750

EXPENDITURE DETAIL

DEPARTMENT: Water FUNCTION: Maint. & Operation of Water System			DEPT: ACTIVITY:	450 Public Works
CLASSIFICATION	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
MATERIALS & SUPPLIES:				
Administration & Office Supplies	24,586	25,194	34,200	34,200
Facility - Maintenance & Supplies	187,537	188,753	200,000	224,000
Operation - Maint. & Supplies	24,442	30,659	37,500	37,500
Vehicle - Maintenance & Supplies	66,971	66,403	66,107	74,467
Distribution System - Maint. & Supplies	66,164	67,829	71,500	71,500
Chemicals	224,562	263,434	270,000	300,000
	594,262	642,272	679,307	741,667
FURNISHINGS & EQUIPMENT:	51,699	51,231	73,700	34,400
CAPITAL OUTLAY:				
Engineering/Technical	34,995	52,500	90,000	215,000
Construction	522,706	848,107	325,000	1,405,000
Equipment	64,056	66,120	595,000	100,000
	621,757	966,727	1,010,000	1,720,000
TRANSFERS:				
Debt	304,520	299,300	384,480	379,580
Employee Benefits	674,084	694,069	698,281	726,208
Insurance	62,517	71,883	83,632	74,810
DPW Salaries	455,652	454,500	461,996	455,458
Other	107,459	107,922	110,129	108,916
	1,604,232	1,627,674	1,738,518	1,744,972
TOTAL	5,332,874	6,214,694	6,159,154	7,457,005

EXPENDITURE DETAIL

DEPARTMENT:	Sewer		DEPT:	440
FUNCTION:	Maint. & Operations of Sewer Systems		ACTIVITY:	Sewer Enterprise
CLASSIFICATION	ENTERPRISE FUND FISCAL 2021	ENTERPRISE FUND FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
Revenue	3,278,063	3,811,825	3,601,290	3,702,484
General Fund Subsidy	0	0	0	0
PERSONNEL SERVICES:				
Full Time (1)	44,876	55,867	57,854	63,523
Part Time	23,105	24,048	26,130	26,849
Overtime	13,265	7,323	10,321	10,889
	81,246	87,238	94,305	101,260
MATERIALS & SUPPLIES:				
Misc. Contractual Services	55,867	48,377	56,700	60,000
Expenses	7,137	7,308	13,000	13,000
Utilities	30,456	25,107	36,200	42,500
MWRA Sewer Assessment	2,953,524	3,013,727	3,213,868	3,314,858
	3,046,985	3,094,520	3,319,768	3,430,358
CAPITAL & DEBT				
Capital Outlay	0	0	45,000	30,000
Debt & Indirect Charges	131,720	164,246	142,217	140,866
	131,720	164,246	187,217	170,866
Total Expenses	3,259,951	3,346,004	3,601,290	3,702,484
NET Total Surplus/(Deficit)	18,112	465,821	0	0

DEPARTMENTAL BUDGET SUMMARY

CATEGORY		EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024	Inc/Dec\$ FISCAL 2024	Inc/Dec% FISCAL 2024
GENERAL GOVERNMENT:							
Selectmen	Salaries	5,561	5,658	5,658	5,901		
Selectmen	Expenses	9,364	9,656	11,050	11,300		
Selectmen	Furnish. & Equip.	0	0	0	0		
		14,925	15,314	16,708	17,201	493	2.95%
Elections	Salaries	53,714	21,054	62,755	40,494		
Elections	Expenses	10,540	13,966	18,075	16,355		
Elections	Furnish. & Equip.	0	0	0	0		
		64,255	35,020	80,830	56,849	(23,981)	-29.67%
Registrars	Salaries	1,875	1,875	1,875	1,875		
Registrars	Expenses	10,375	10,663	15,531	18,868		
		12,250	12,538	17,406	20,743	3,337	19.17%
Finance Comm.	Salaries	2,640	2,423	1,913	1,942		
Finance Comm.	Expenses	6,948	7,593	8,525	9,550		
		9,588	10,015	10,438	11,492	1,054	10.10%
Town Manager	Sal-Town Manager	173,171	165,924	164,089	175,090		
Town Manager	Salaries-Other	411,697	443,270	428,210	442,946		
Town Manager	Expenses	64,877	71,525	139,300	142,100		
Town Manager	Furnish. & Equip.	10,494	0	0	0		
		660,239	680,720	731,599	760,136	28,537	3.90%
Information Technology	Salaries	254,795	265,005	274,539	306,926		
Information Technology	Contractual Services	460,804	652,845	686,000	752,050		
Information Technology	Expenses	1,917	88	4,500	4,500		
Information Technology	Furnish & Equip.	59,973	42,299	65,000	65,000		
		777,490	960,237	1,030,039	1,128,476	98,437	9.56%
Finance/Accountant	Sal-Finance Director	133,582	135,920	135,399	143,136		
Finance/Accountant	Salaries-Other	150,517	194,912	195,304	217,802		
Finance/Accountant	Expenses	2,604	13,716	6,280	19,660		
Finance/Accountant	Furnish. & Equip.	0	0	0	0		
		286,703	344,548	336,983	380,598	43,615	12.94%
Treas/Collector	Sal-Treasurer/Collector	121,948	124,081	123,606	93,230		
Treas/Collector	Salaries-Other	239,544	259,568	238,014	244,256		
Treas/Collector	Expenses	24,738	33,670	39,075	47,390		
Treas/Collector	Amt. Cert. Tax Title	1,916	21,447	27,000	27,000		
Treas/Collector	Furnish. & Equip.	550	0	0	0		
		388,696	438,765	427,695	411,876	(15,819)	-3.70%
Town Clerk	Sal-Town Clerk	90,914	85,083	77,966	87,105		
Town Clerk	Salaries-Other	120,538	80,783	97,291	107,066		
Town Clerk	Expenses	5,855	10,213	10,344	12,729		
Town Clerk	Furnish. & Equip.	11,484	0	0	0		
		228,791	176,079	185,601	206,900	21,299	11.48%
Assessors	Sal-Prin. Assessor	117,962	120,897	123,048	129,909		
Assessors	Salaries-Other	97,654	92,624	102,772	112,834		
Assessors	Expenses	54,146	56,719	139,650	128,175		
Assessors	Appraisals, Inventory	57,144	5,245	13,020	13,025		
Assessors	ATB Costs	0	19,939	20,000	20,000		
Assessors	Furnish. & Equip.	0	0	0	0		
		326,906	295,423	398,490	403,943	5,453	1.37%
Town Counsel	Legal Services	170,562	177,036	220,000	220,000		
Town Counsel	Expenses	1,447	8,177	7,500	7,500		
		172,010	185,213	227,500	227,500	0	0.00%
General Government Subtotal		2,941,853	3,153,871	3,463,289	3,625,715	162,425	4.69%

DEPARTMENTAL BUDGET SUMMARY

CATEGORY		EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024	Inc/Dec\$ FISCAL 2024	Inc/Dec% FISCAL 2024
PUBLIC SAFETY:							
Police	Sal-Chief	146,879	149,449	148,877	157,178		
Police	Sal-Dep. Chief	121,948	125,089	127,637	134,753		
Police	Sal-Lieuts.	750,590	553,577	552,353	555,945		
Police	Sal-Sgts.	465,154	593,647	650,658	648,112		
Police	Sal-Patrolmen	2,348,769	2,265,254	2,641,010	2,626,586		
Police	Substance Abuse Coordinator	74,246	79,061	79,752	93,673		
Police	Sal-Clerks	168,738	175,022	173,871	184,721		
Police	Sal-Part Time	4,499	17,748	17,720	23,140		
Police	Sal-Overtime	665,624	812,354	700,000	700,000		
Police	Sal-Paid Holidays	115,336	116,054	120,000	120,000		
Police	Sal-Specialists	15,750	15,325	14,650	14,650		
Police	Sal-Night Differential	66,003	63,927	62,800	62,800		
Police	Sal-Incentive Pay	512,256	507,644	590,000	590,000		
Police	Sick Leave Buyback	28,295	25,337	40,593	40,593		
Police	Expenses	231,184	288,958	272,030	291,030		
Police	Furnish. & Equip.	27,446	6,892	18,500	18,500		
		5,742,718	5,795,338	6,210,451	6,261,681	51,230	0.82%
Fire Dept.	Sal-Chief	125,436	131,021	136,653	144,272		
Fire Dept.	Sal-Dep. Chief	104,920	109,817	113,064	130,498		
Fire Dept.	Sal-Captains	0	0	0	446,366		
Fire Dept.	Sal-Lieuts.	872,248	893,190	931,497	604,420		
Fire Dept.	Sal-Privates	2,196,522	2,089,623	2,566,439	2,729,683		
Fire Dept.	Sal-Paramedics	0	0	0	259,503		
Fire Dept.	Sal-Clerk	47,667	50,401	97,013	106,101		
Fire Dept.	Sal-Part Time	17,793	18,124	0	0		
Fire Dept.	Per Diem Medics	0	0	0	46,000		
Fire Dept.	Sal-Overtime	1,003,327	835,413	1,050,000	1,050,000		
Fire Dept.	Sal-Training Overtime	39,862	38,550	40,000	40,000		
Fire Dept.	Sal-Paid Holidays	190,077	205,411	197,423	214,914		
Fire Dept.	Sal-EMT & Incentive Pay	68,505	69,945	65,900	74,900		
Fire Dept.	Emergency Management Stipend	0	5,038	5,000	5,240		
Fire Dept.	Dispatch Management	0	0	8,500	8,670		
Fire Dept.	State Haz Mat Team Stipend	0	0	5,000	5,000		
Fire Dept.	Fire Prevention Stipend	0	0	0	3,500		
Fire Dept.	Sick Leave Buyback	15,843	18,198	22,080	35,117		
Fire Dept.	Expenses	292,107	266,496	293,872	450,082		
Fire Dept.	Furnish. & Equip.	39,978	52,212	37,000	15,000		
		5,014,287	4,783,439	5,569,441	6,369,265	799,824	14.36%
Central Dispatch	Full Time	576,925	659,622	720,124	797,677		
Central Dispatch	Night Differential	18,918	20,262	23,100	23,100		
Central Dispatch	Stipends	2,982	1,368	4,440	4,440		
Central Dispatch	Paid Holiday	11,373	25,774	22,835	30,601		
Central Dispatch	Overtime	158,923	127,691	183,750	163,750		
Central Dispatch	Contractual Services	2,660	12,137	8,200	8,610		
Central Dispatch	Expenses	17,868	5,226	15,358	15,700		
Central Dispatch	Furnish. & Equip.	0	3,836	4,300	4,515		
		789,650	855,916	982,107	1,048,393	66,286	6.75%
Animal Control	Salaries	63,211	64,089	67,298	70,827		
Animal Control	Expenses	2,119	3,084	6,500	6,500		
Animal Control	Furnish. & Equip.	0	0	0	0		
		65,329	67,173	73,798	77,327	3,529	4.78%
Public Safety Subtotal		11,611,984	11,501,866	12,835,797	13,756,666	920,869	7.17%
PUBLIC WORKS:							
Public Works	Salaries	3,420,088	3,556,612	3,567,855	3,566,485		
Public Works	Contractual Services	2,724,200	2,463,719	2,952,825	3,063,394		
Public Works	Expenses	752,441	924,636	1,029,736	1,127,795		
Public Works	Furnish. & Equip.	37,534	66,594	45,700	30,000		
		6,934,262	7,011,561	7,596,116	7,787,674	191,558	2.52%
Public Works Subtotal		6,934,262	7,011,561	7,596,116	7,787,674	191,558	2.52%
COMMUNITY DEVELOPMENT:							

DEPARTMENTAL BUDGET SUMMARY

CATEGORY		EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024	Inc/Dec\$ FISCAL 2024	Inc/Dec% FISCAL 2024
Board of Health	Sal-Director	104,506	106,380	105,973	111,882		
Board of Health	Salaries-Other	100,713	105,852	99,171	97,430		
Board of Health	Expenses	94,104	54,676	53,000	48,000		
		299,323	266,909	258,144	257,311	(833)	-0.32%
Planning/Conservation	Sal-Director	98,947	108,485	114,430	123,306		
Planning/Conservation	Salaries-Other	223,364	181,580	247,550	252,793		
Planning/Conservation	Expenses	27,768	18,902	25,000	25,000		
Planning/Conservation	Furnish. & Equip.	1,510	1,300	2,000	0		
		351,588	310,267	388,980	401,099	12,119	3.12%
Building Inspector	Sal-Bldg Inspector	96,369	98,056	98,371	106,045		
Building Inspector	Salaries-Other	108,889	109,703	109,811	118,439		
Building Inspector	Expenses	3,649	8,258	11,625	16,125		
Building Inspector	Furnish. & Equip.	0	0	0	0		
		208,907	216,016	219,807	240,609	20,801	9.46%
Community Development Subtotal		859,817	793,193	866,931	899,019	32,087	3.70%
PUBLIC BUILDINGS:							
Public Buildings	Sal-Superintendent	141,142	140,954	140,414	145,257		
Public Buildings	Salaries-Other	3,043,765	3,082,350	3,137,706	3,298,904		
Public Buildings	Expenses-Town Bldgs.	186,475	207,345	210,000	220,000		
Public Buildings	Electric-Town Bldgs.	174,230	182,125	220,000	242,000		
Public Buildings	Utilities-Town Bldgs.	22,098	16,133	31,000	25,000		
Public Buildings	Expenses-School Bldgs.	227,558	244,145	250,000	250,000		
Public Buildings	Misc. Facilities Repairs	96,706	59,912	125,000	125,000		
Public Buildings	Wildwood School Oil Remediation	0	912,462	0	0		
Public Buildings	Training & Conference	2,915	1,178	3,500	3,500		
Public Buildings	Fuel Heating	766,835	751,263	999,150	1,228,710		
Public Buildings	Asbestos Repairs/Training	12,080	4,740	25,000	25,000		
Public Buildings	Roof Repairs	13,895	18,562	25,000	25,000		
Public Buildings	HVAC Repairs	191,645	179,801	185,000	203,500		
		4,879,344	5,800,970	5,351,770	5,791,871	440,101	8.22%
Public Buildings Subtotal		4,879,344	5,800,970	5,351,770	5,791,871	440,101	8.22%
HUMAN SERVICES:							
Veterans	Sal-Director	91,013	91,431	93,002	98,187		
Veterans	Sal-Other	83,061	90,067	91,264	97,579		
Veterans	Expenses	2,098	2,681	3,650	3,950		
Veterans	Assistance-Veterans	198,925	161,816	250,000	250,000		
		375,098	345,995	437,916	449,716	11,800	2.69%
Library	Sal-Director	104,551	106,380	105,973	111,882		
Library	Salaries-Other	770,757	783,029	860,562	873,846		
Library	Expenses	199,934	208,041	216,534	223,160		
Library	M.V.L.C.	38,131	38,131	38,131	38,457		
Library	Furnish. & Equip.	809	0	15,000	33,645		
		1,114,183	1,135,581	1,236,200	1,280,990	44,790	3.62%
Recreation	Sal-Director	81,719	86,478	89,573	76,445		
Recreation	Salaries-Other	62,158	53,569	45,778	50,264		
Recreation	Expenses	2,715	2,897	5,500	6,500		
Recreation	Furnish. & Equip.	0	0	0	0		
		146,592	142,944	140,851	133,209	(7,642)	-5.43%
Elderly Services	Sal-Director	94,280	95,931	96,201	103,592		
Elderly Services	Salaries-Other	199,699	211,636	215,297	231,989		
Elderly Services	Expenses	27,114	36,315	48,321	45,645		
Elderly Services	Furnish. & Equip.	0	0	0	0		
		321,094	343,882	359,819	381,226	21,407	5.95%

DEPARTMENTAL BUDGET SUMMARY

CATEGORY		EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024	Inc/Dec\$	Inc/Dec%
Historical Comm.	Salaries	24,927	28,814	25,679	26,341		
Historical Comm.	Expenses	1,733	7,093	6,750	6,750		
Historical Comm.	Furnish. & Equip.	0	0	0	0		
		<u>26,659</u>	<u>35,907</u>	<u>32,429</u>	<u>33,091</u>	662	2.04%
Human Services Subtotal		1,983,626	2,004,310	2,207,215	2,278,231	71,016	3.22%
EDUCATION:							
School Dept.	Salaries	34,367,740	34,865,852	36,382,695	37,629,118		
School Dept.	Expenses	8,322,782	9,569,664	9,552,770	10,028,927		
		<u>42,690,522</u>	<u>44,435,516</u>	<u>45,935,465</u>	<u>47,658,045</u>	1,722,580	3.75%
Regional Vocational	Shawsheen Vocational	<u>4,786,854</u>	<u>5,271,247</u>	<u>6,319,831</u>	<u>7,267,806</u>		
		<u>4,786,854</u>	<u>5,271,247</u>	<u>6,319,831</u>	<u>7,267,806</u>	947,975	15.00%
Education Subtotal		47,477,376	49,706,763	52,255,296	54,925,851	2,670,555	5.11%
DEBT SERVICE:							
Debt & Interest	Recreation	459,525	443,775	423,150	407,650		
Debt & Interest	Public Safety	178,650	78,750	75,750	72,750		
Debt & Interest	Schools	2,771,977	2,631,328	2,539,028	2,452,328		
Debt & Interest	Sewer	131,720	124,580	98,860	97,060		
Debt & Interest	Water	242,520	237,300	232,480	227,580		
Debt & Interest	Authentication Fees & Misc. Debt	151,898	101,278	260,000	260,000		
		<u>3,936,290</u>	<u>3,617,010</u>	<u>3,629,268</u>	<u>3,517,368</u>	(111,900)	-3.08%
Debt & Interest Subtotal		3,936,290	3,617,010	3,629,268	3,517,368	(111,900)	-3.08%
UNCLASSIFIED:							
Insurance		836,678	920,095	1,142,750	1,184,046	41,296	3.61%
Employee Health & Life Insurance		10,891,328	12,532,756	12,478,541	13,260,000	781,459	6.26%
Employ. Retirement Unused Sick Leave		98,286	87,721	220,000	200,000		
Medicare Employer's Contribution		809,366	813,318	939,900	910,000		
Salary Adjustments & Additional Costs		49,299	45,834	1,100,000	850,000		
Local Trans/Training Conference		445	1,317	5,000	5,000		
Out of State Travel		0	0	7,000	7,000		
Annual Audit		36,000	37,000	38,000	39,500		
Ambulance Billing		34,390	40,150	645,177	645,177		
PEG Cable Access		0	0	525,000	500,000		
Town Report & Calendar		7,200	5,950	7,500	7,500		
Professional & Technical Services		68,786	39,190	140,000	140,000		
Reserve Fund		0	0	1,200,000	1,300,000		
Unclassified Subtotal		12,831,778	14,523,331	18,448,868	19,048,223	599,355	3.25%
STATUTORY CHARGES:							
Current Year Overlay		0	0	900,000	900,000	0	0.00%
Retirement Contributions		7,593,868	7,801,298	8,322,908	8,908,246	585,338	7.03%
Offset Items		0	0	37,238	44,313	7,075	19.00%
Mass Bay Trans Auth.		535,478	530,988	544,263	557,870	13,607	2.50%
MAPC (Ch. 688 of 1963)		12,833	12,916	13,239	13,570	331	2.50%
RMV Non-Renewal Surcharge		15,960	15,280	16,768	17,187	419	2.50%
Metro Air Poll. Control Dist.		8,658	8,862	9,084	9,311	227	2.50%
Mosquito Control Program		69,148	71,779	73,573	75,412	1,839	2.50%
School Choice		163,432	114,254	69,908	71,656	1,748	2.50%
Charter Schools		65,200	77,251	85,772	87,916	2,144	2.50%
Special Education		16,092	0	17,154	17,583	429	2.50%
North Shore Agricultural & Technical School District		182,700	156,319	213,622	218,963	5,341	2.50%
Statutory Charges Subtotal		8,663,369	8,788,947	10,303,529	10,922,027	618,498	6.00%

DEPARTMENTAL BUDGET SUMMARY

CATEGORY		EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024	Inc/Dec\$ FISCAL 2024	Inc/Dec% FISCAL 2024
WARRANT ARTICLES:							
Unclassified	Memorial/Veterans Day	8,000	8,000	8,000	8,000		
Unclassified	Lease of Veterans Quarters	1,500	1,500	1,500	1,500		
Unclassified	4th of July	0	21,186	50,000	50,000		
Unclassified	OPEB	1,000,000	1,000,000	1,000,000	1,000,000		
Unclassified	Capital Stabilization	1,000,000	1,000,000	1,000,000	1,000,000		
Unclassified	Prepay Retirement	1,500,000	1,500,000	1,500,000	1,500,000		
Warrant Articles Subtotal		3,509,500	3,530,686	3,559,500	3,559,500	0	0.00%
CAPITAL OUTLAY:							
Capital Outlay Subtotal		3,455,453	3,521,819	4,957,000	3,819,250	(1,137,750)	-22.95%
GRAND TOTAL		109,084,652	113,954,328	125,474,580	129,931,393	4,456,813	3.55%

ENTERPRISE FUND:

Sewer	Salaries	81,246	87,238	94,305	101,260		
Sewer	Expenses	93,461	80,792	105,900	115,500		
		174,707	168,031	200,205	216,760		
M.W.R.A. Sewer Assessment		2,953,524	3,013,727	3,213,868	3,314,858		
Sewer	Capital Outlay	0	0	45,000	30,000		
Sewer	Debt & Indirect Charges	131,720	164,246	142,217	140,866		
Sewer Enterprise Total		3,259,951	3,346,004	3,601,290	3,702,484	101,194	2.81%

DEPARTMENTAL BUDGET SUMMARY

CATEGORY	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
GENERAL GOVERNMENT				
Selectmen	14,925	15,314	16,708	17,201
Elections	64,255	35,020	80,830	56,849
Registrars	12,250	12,538	17,406	20,743
Finance Committee	9,588	10,015	10,438	11,492
Town Manager	660,239	680,720	731,599	760,136
Information Technology	777,490	960,237	1,030,039	1,128,476
Town Accountant	286,703	344,548	336,983	380,598
Treasurer/Collector	388,696	438,765	427,695	411,876
Town Clerk	228,791	176,079	185,601	206,900
Assessors	326,906	295,423	398,490	403,943
Town Counsel	172,010	185,213	227,500	227,500
Permanent Bldg Comm.	0	0	0	0
TOTAL	2,941,853	3,153,871	3,463,289	3,625,715
PUBLIC SAFETY				
Police Dept.	5,742,718	5,795,338	6,210,451	6,261,681
Fire Dept.	5,014,287	4,783,439	5,569,441	6,369,265
Central Dispatch	789,650	855,916	982,107	1,048,393
Animal Control	65,329	67,173	73,798	77,327
TOTAL	11,611,984	11,501,866	12,835,797	13,756,666
PUBLIC WORKS				
Public Works	6,934,262	7,011,561	7,596,116	7,787,674
TOTAL	6,934,262	7,011,561	7,596,116	7,787,674
COMMUNITY DEVELOPMENT				
Board of Health	299,323	266,909	258,144	257,311
Planning & Conservation	351,588	310,267	388,980	401,099
Building Inspector	208,907	216,016	219,807	240,609
TOTAL	859,817	793,193	866,931	899,019

DEPARTMENTAL BUDGET SUMMARY

CATEGORY	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
PUBLIC BUILDINGS				
Public Buildings	4,879,344	5,800,970	5,351,770	5,791,871
TOTAL	4,879,344	5,800,970	5,351,770	5,791,871
HUMAN SERVICES				
Veterans	375,098	345,995	437,916	449,716
Library	1,114,183	1,135,581	1,236,200	1,280,990
Recreation	146,592	142,944	140,851	133,209
Elderly Services	321,094	343,882	359,819	381,226
Historical Comm.	26,659	35,907	32,429	33,091
TOTAL	1,983,626	2,004,310	2,207,215	2,278,231
EDUCATION				
School Dept.	42,690,522	44,435,516	45,935,465	47,658,045
Shawsheen Vocational	4,786,854	5,271,247	6,319,831	7,267,806
TOTAL	47,477,376	49,706,763	52,255,296	54,925,851
MATURING DEBT & INTEREST				
Debt Service	3,936,290	3,617,010	3,629,268	3,517,368
TOTAL	3,936,290	3,617,010	3,629,268	3,517,368
UNCLASSIFIED				
Unclassified	12,831,778	14,523,331	18,448,868	19,048,223
TOTAL	12,831,778	14,523,331	18,448,868	19,048,223
STATUTORY CHARGES				
Statutory Charges	8,663,369	8,788,947	10,303,529	10,922,027
TOTAL	8,663,369	8,788,947	10,303,529	10,922,027
WARRANT ARTICLES				
Warrant Articles	3,509,500	3,530,686	3,559,500	3,559,500
TOTAL	3,509,500	3,530,686	3,559,500	3,559,500
CAPITAL OUTLAY				
Capital Outlay	3,455,453	3,521,819	4,957,000	3,819,250
TOTAL	3,455,453	3,521,819	4,957,000	3,819,250
GRAND TOTAL	109,084,652	113,954,328	125,474,580	129,931,393

DEPARTMENTAL BUDGET SUMMARY

CATEGORY	EXPENDITURES FISCAL 2021	EXPENDITURES FISCAL 2022	TRANSFER & APPROPRIATION FISCAL 2023	TOWN MANAGER RECOMMENDATION FISCAL 2024
General Government	2,941,853	3,153,871	3,463,289	3,625,715
Public Safety	11,611,984	11,501,866	12,835,797	13,756,666
Public Works	6,934,262	7,011,561	7,596,116	7,787,674
Community Development	859,817	793,193	866,931	899,019
Public Buildings	4,879,344	5,800,970	5,351,770	5,791,871
Human Services	1,983,626	2,004,310	2,207,215	2,278,231
Education	47,477,376	49,706,763	52,255,296	54,925,851
Maturing Debt & Interest	3,936,290	3,617,010	3,629,268	3,517,368
Unclassified	12,831,778	14,523,331	18,448,868	19,048,223
Statutory Charges	8,663,369	8,788,947	10,303,529	10,922,027
Warrant Articles	3,509,500	3,530,686	3,559,500	3,559,500
Capital Outlay	3,455,453	3,521,819	4,957,000	3,819,250
GRAND TOTAL	109,084,652	113,954,328	125,474,580	129,931,393