



MANAGER'S PRESENTATION

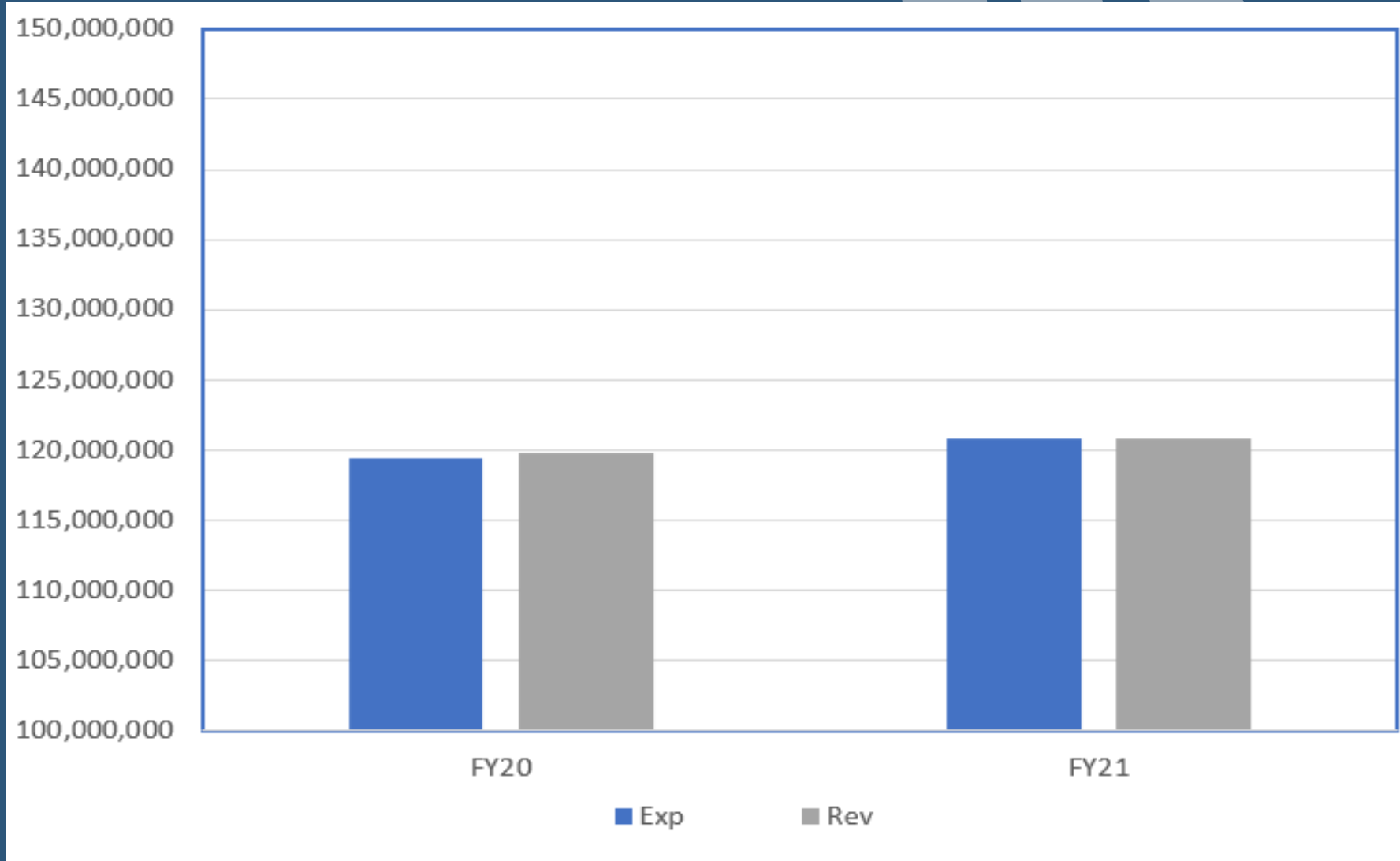
FY21 BUDGET PRESENTATION

FY20 & FY21 BUDGET

	Fiscal Year 2020	Fiscal Year 2021	Dollar Change	Percent Change
Wilmington Public Schools	41,939,603	43,722,036	1,782,433	4.25%
Shared Costs	38,560,419	40,556,545	1,996,126	5.18%
General Government	31,062,862	31,658,926	596,064	1.92%
Shawsheen Valley Technical School	4,647,564	4,879,930	232,366	5.00%



EXPENDITURES VERSUS REVENUE



WILMINGTON PUBLIC SCHOOLS



FY2021

Budget Increased by \$1,782,433 or 4.25%

\$1,607,548 – salaries

Increases due to personal changes as well as salary and lane/step increases.

\$174,885 – non-salary

\$75,000

Earmarked for initiatives developed from the new three-year strategic plan which can be found on the school website:

<https://www.wpsk12.com/domain/373>

\$77,000

Earmarked for HS Social Studies programs/materials related to new curriculum Frameworks.

\$30,000

Earmarked for MS Social Studies & Civics programs/materials related to new curriculum Frameworks.

\$831,000

Capital Improvements



GENERAL GOVERNMENT



FY2021

Budget Increased by 1.92%

Middlesex Retirement

\$513,694

Trash/Recycling

\$301,148

Increased cost for collection and disposal

Staffing

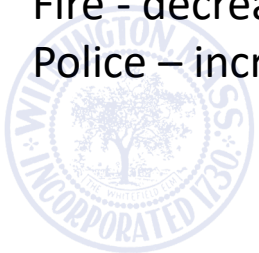
\$270,086

Two additional personnel for Police Department, one Dispatcher, a Human Resource generalist and funding of Drug Recovery Coach.

Overtime

Fire - decrease from \$1.2 million to \$800,000

Police – increase from \$625,000 to \$675,000



SHAWSHEEN TECH



Revised assessment - \$232,366
increase

Enrollment fluctuations with
member communities

Other increases due to collective
bargaining and capital expenditures



STRONG LOCAL ECONOMY

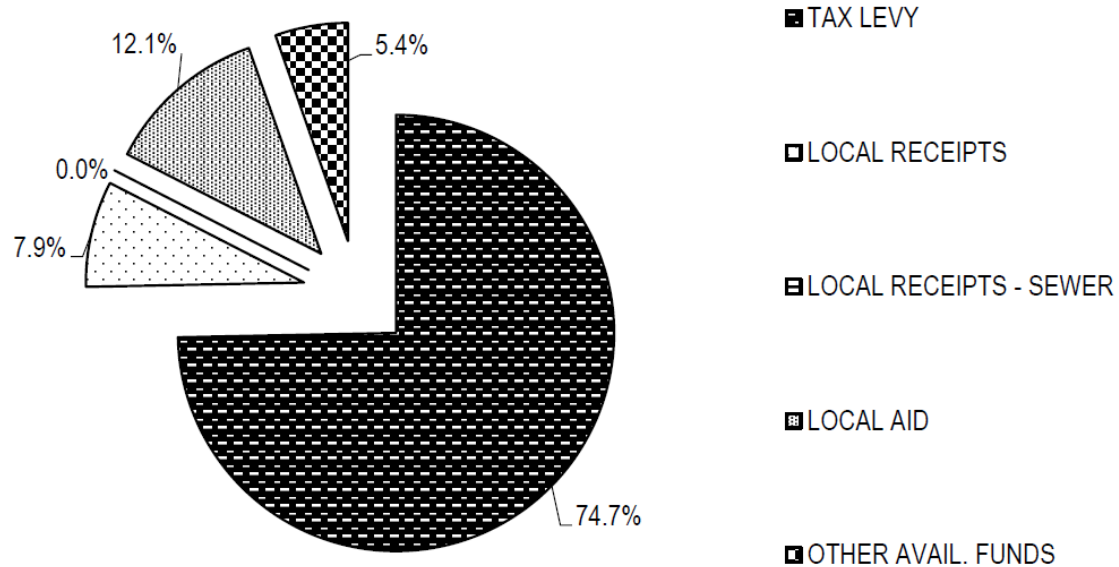
DEVELOPMENT

- Apartments & construction space approved for 203 Lowell Street
- Over 256,649 square feet of new warehouse/flex space approved for Upton Drive
- New retail space/restaurant under construction on Ballardvale Street
- Economic Development Committee issues public survey addressing retail on main street corridor:

<https://www.surveymonkey.com/r/WEDCsurvey>



REVENUE



TAX LEVY	90,234,330	74.7%
LOCAL RECEIPTS	9,495,750	7.9%
LOCAL RECEIPTS – SEWER	0	0%*
LOCAL AID	14,578,126	12.1%
OTHER AVAIL. FUNDS	<u>6,509,231</u>	<u>5.4%</u>
TOTAL	120,817,437	100.0%

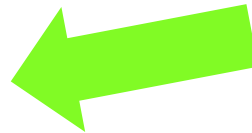
*Transferred to enterprise fund



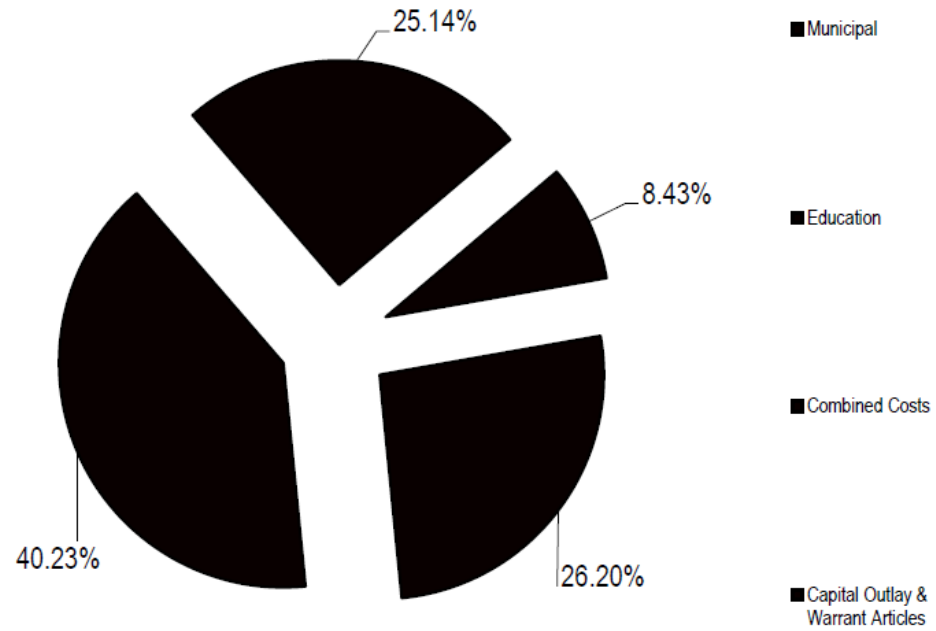
TAX COMPARISON

FISCAL YEAR 2020 COMMUNITY TAX RATE COMPARISONS

	<u>Residential</u>	<u>Commercial- Industrial Personal Property</u>	
Andover	\$15.01	\$27.14	
Bedford	\$13.18	\$28.95	
Billerica	\$12.99	\$30.03	
Burlington	\$9.64	\$25.54	
Chelmsford	\$16.45	\$21.18	PP \$21.04
No. Reading	\$15.60	\$15.60	
Reading	\$13.95	\$14.20	
Tewksbury	\$15.97	\$28.00	
Wilmington	\$13.58	\$30.59	



BUDGET EXPENDITURES



Municipal	31,658,926	26.20%
Education	48,601,966	40.23%
Combined Costs	30,370,095	25.14%
Capital Outlay & Warrant Articles	10,186,450	8.43%
TOTAL	120,817,437	100.00%



CONTINUED INVESTMENT IN TECHNOLOGY



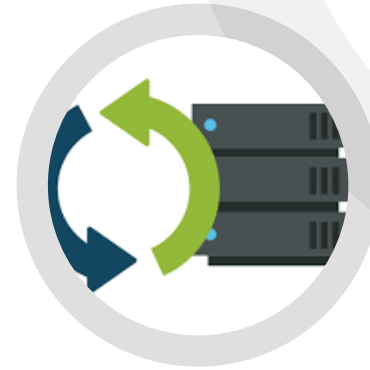
HANDHELD RADIOS

Replacement of portable radios for Police and Fire personnel.



SCHOOL COMPUTER REPLACEMENTS

Replacements and upgrades of computers for staff, PreK and High School. Purchase of District Chromebooks.



DATA BACKUP

Disaster recovery and backup project ensuring Town and Public Safety data remains secure and recoverable in the event of a crisis.



SOFTWARE

Update to subscription based software to stay up to date with latest Microsoft productivity software.



FACILITY PLANNING & MAINTENANCE



SENIOR CENTER

Feasibility and schematic design for a new Senior Center building and location.



TOWN & SCHOOL ADMINISTRATION

Feasibility and schematic design for a combined Town & School Administration building and location.



CONTINUED INVESTMENT & UPKEEP OF OUR BUILDINGS

Ceiling tile replacement and lighting upgrade at West Intermediate School.



WEST INTERMEDIATE LULA LIFT

Replacement of the LULA Lift at the West Intermediate School. A LULA Lift is a combination elevator and wheelchair lift.



CAPITAL EXPENDITURES



Wildwood cemetery expansion and development



Public Works truck purchases and replacements



Cruiser replacements



School Mini Van replacement



PROJECTS FOR DISPATCH CENTER & **CRITICAL** COMMUNICATION INFRASTRUCTURE



SHAWSHEEN SCHOOL COURTS & DPW SIDEWALK PROJECTS



FACILITY PLANNING FOR PUBLIC SCHOOLS

NEW CONSTRUCTION?

RENOVATION?

GRADE RECONFIGURATION?



PRIORITY SCALE



WILDWOOD



BOUTWELL



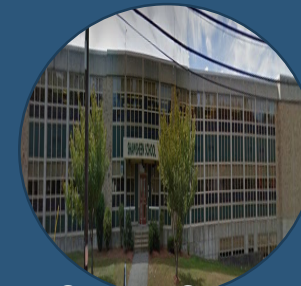
NORTH



WOBURN STREET



WEST



SHAWSHEEN

1955

1961

1962

1963

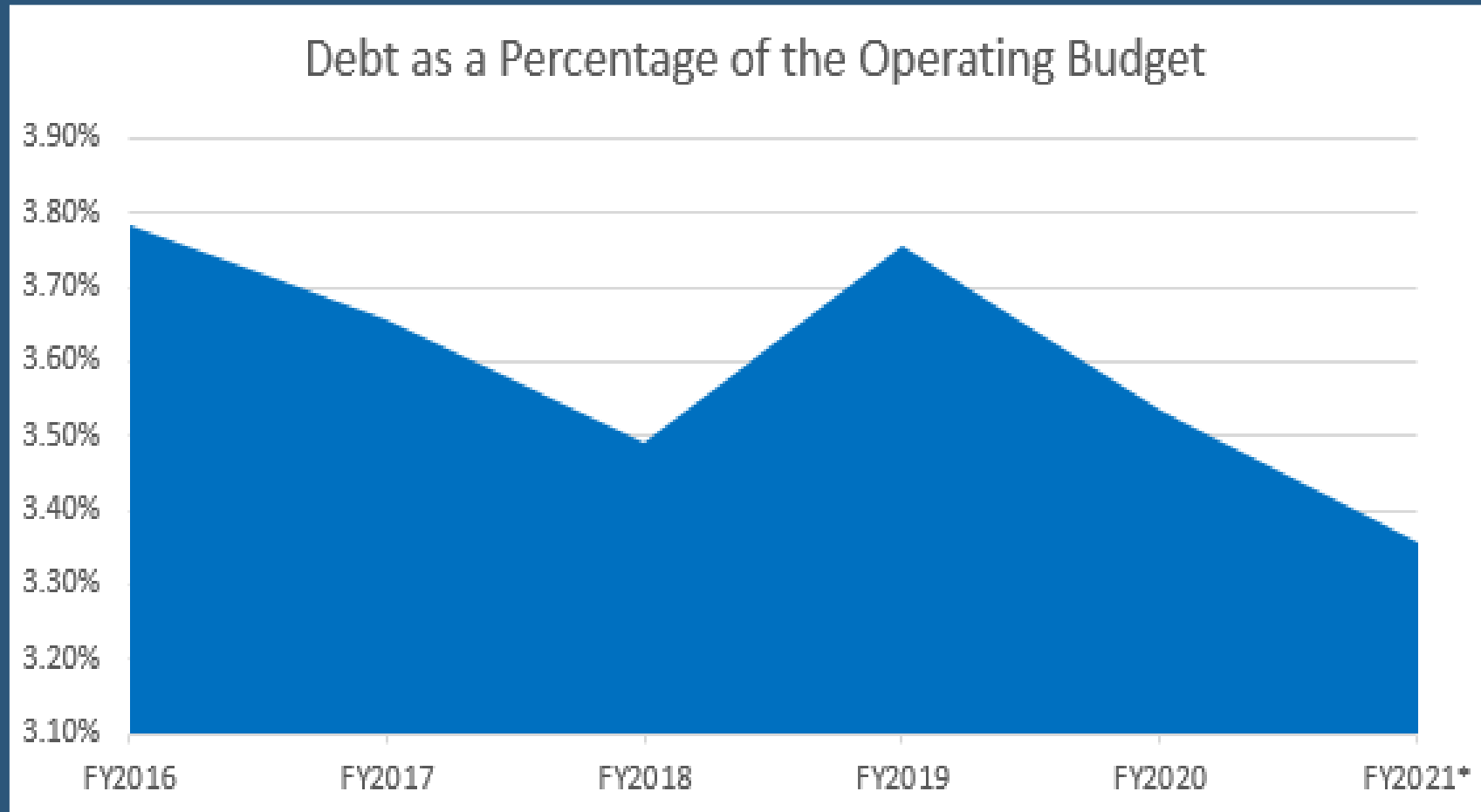
1964

1970

BUILT



DEBT



CHANGES IN TOWN FINANCE

RESULT OF COLLINS CENTER STUDY

REORGANIZATION

FINANCE DIRECTOR

TREASURER/
COLLECTOR

ASSESSING

ACCOUNTING

POLICIES

- Retirement – “retire” the liability
- OPEB – fund to the level of meal tax or more
- Free Cash - “Rainy Day” fund; smaller building renovation or infrastructure improvements - \$300,000 to \$1.5 million; debt retirement
- Capital – For building construction/large renovations or infrastructure improvements
- Borrowing - in excess of \$1.5 million



INVESTMENTS TOWARDS THE FUTURE

FY2021 Budget Investment

• OPEB	\$1,000,000
• Pension	\$1,500,000
• Capital	\$2,000,000

Future Liabilities

• OPEB	\$103,550,944
• Pension	\$84,993,500
• Capital	\$85,206,450



PERSONNEL CHANGES



PD PERSONNEL

Addition of one sergeant and one patrol officer



RECOVERY COACH

The Town will be taking over the funding of a drug recovery coach.



DISPATCH PERSONNEL

Addition of one dispatcher.



HR GENERALIST

Addition of an HR generalist to the manager's office staff

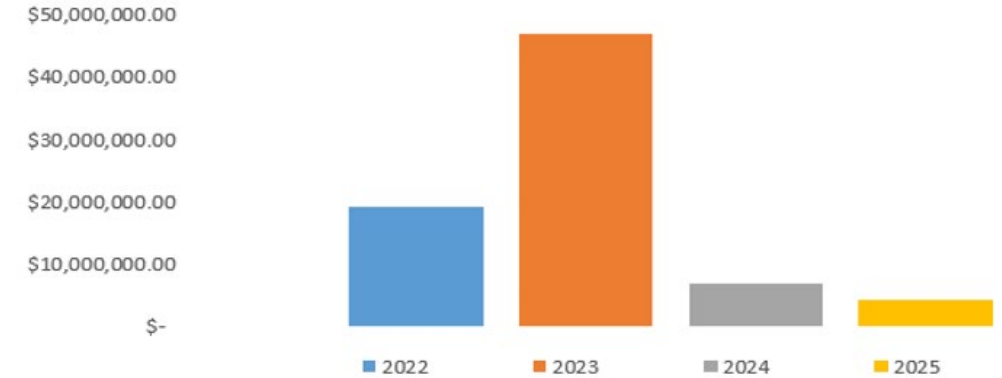


MULTI-YEAR CAPITAL PLAN

FY21 to FY25 Total Projected Capital Costs

Fiscal Year	Budget
2021	\$8,114,950
2022	\$19,214,000
2023	\$46,922,500
2024	\$6,727,000
2025	\$4,228,000

FY2022 to FY2025 Total Projected Capital Costs



Facility	\$\$	FY
Buzzell Senior Center	\$12,000,000*	2022
Town Hall and School Administration Building	\$29,200,000*	2023
North Intermediate School	\$22,870,000	2025
West Intermediate School	\$27,585,000	2025
Shawsheen Elementary School	\$24,964,000	2025
Woburn Street Elementary School	\$22,540,000	2025
Department of Public Works Garage	\$7,170,000	2028
Public Safety Building Renovation	\$2,048,000	2028
Memorial Library	\$7,841,000	2034

*Cost estimates updated in January of 2020



COMMUNITY CONSENSUS & THE CROSSROADS OF OUR FUTURE





THANK YOU!



[HTTP://WWW.WILMINGTONMA.GOV/](http://www.wilmingtonma.gov/)