



Fiscal Year 2017 Budget

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Town Manager

Fiscal Sustainability

Balancing today's needs against future liabilities

- Conservative projections
- Limited budget increases
- Saving for future liabilities



Community

- Strengthen social/emotional behavioral supports
- Collaborate on substance abuse prevention and treatment
- Create opportunities for Wilmington to celebrate common interests



Economic Outlook

- Home values increased 3.5%
- Unemployment at 3.9%



2014: \$380,374



2015: \$393,643



FY2017 Annual Budget

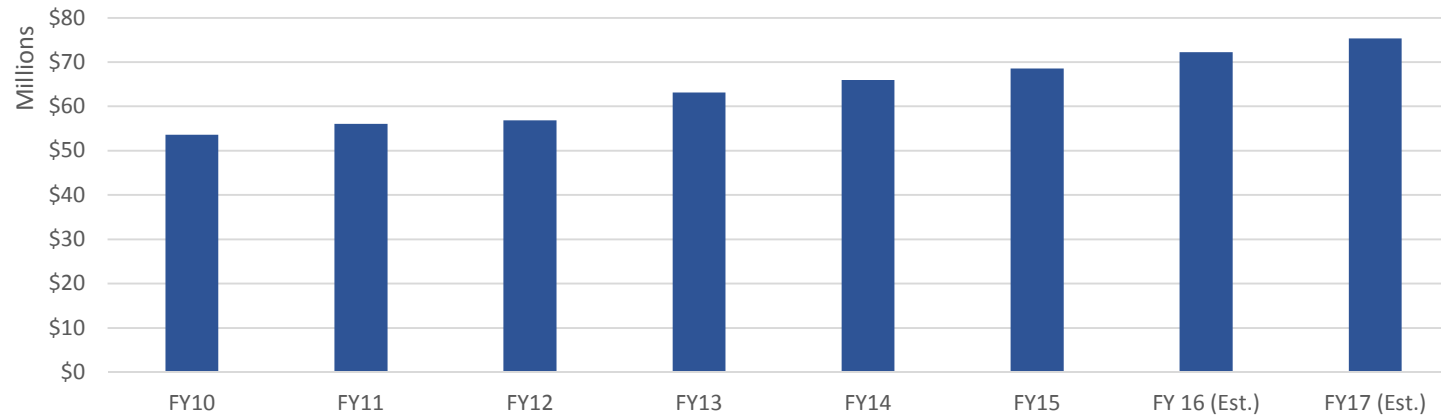
- Total budget is \$104,326,543.
- Proposed FY2016 budget increases spending 3.87%
 - Municipal Expenditures < 1%
 - Education 4%
 - Combined Costs 6%

Cost increase 2.43%, excluding transfers to stabilization accounts and non-discretionary

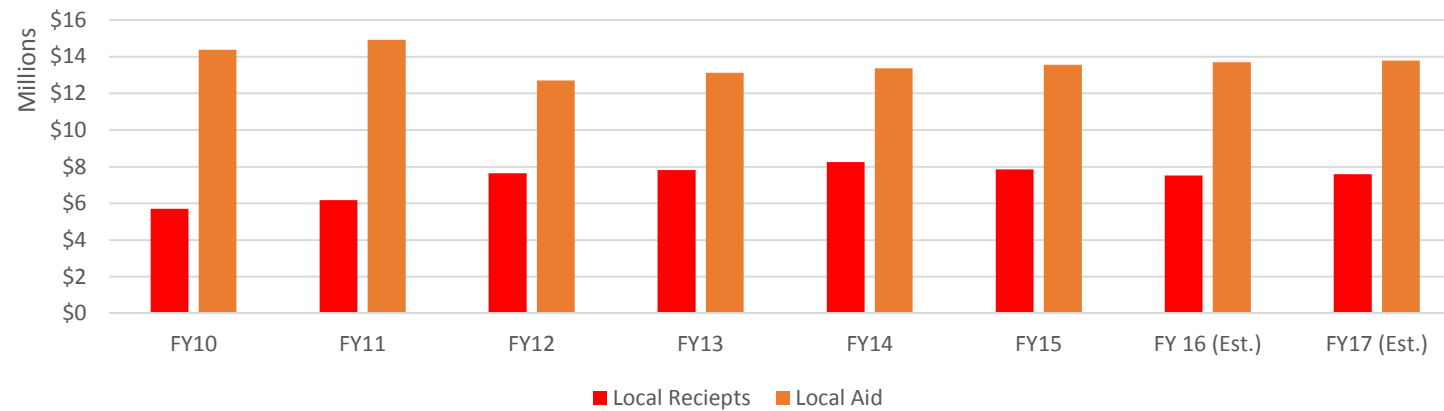


Revenue

Property Tax Revenue

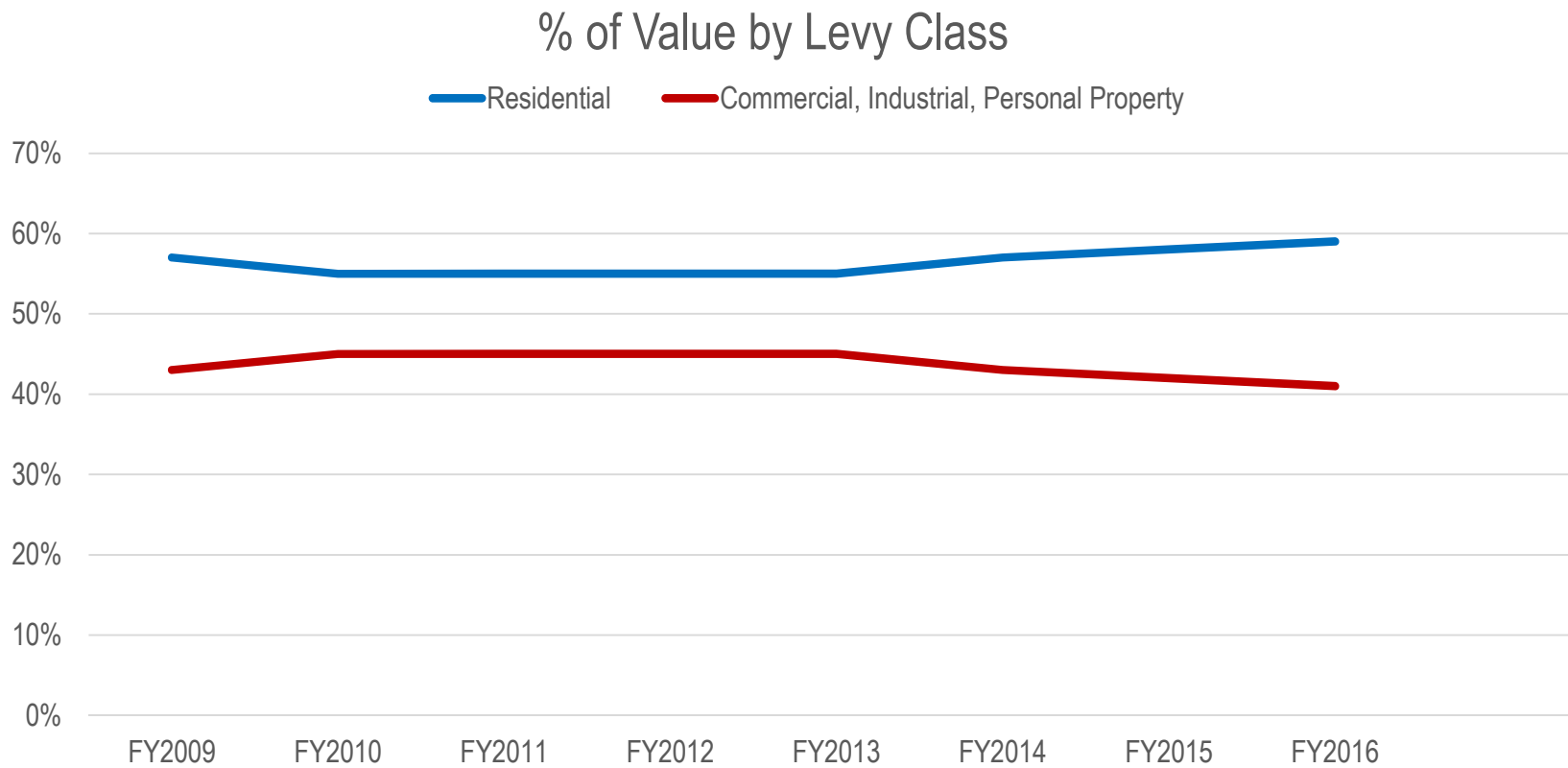


Non-Tax Revenue



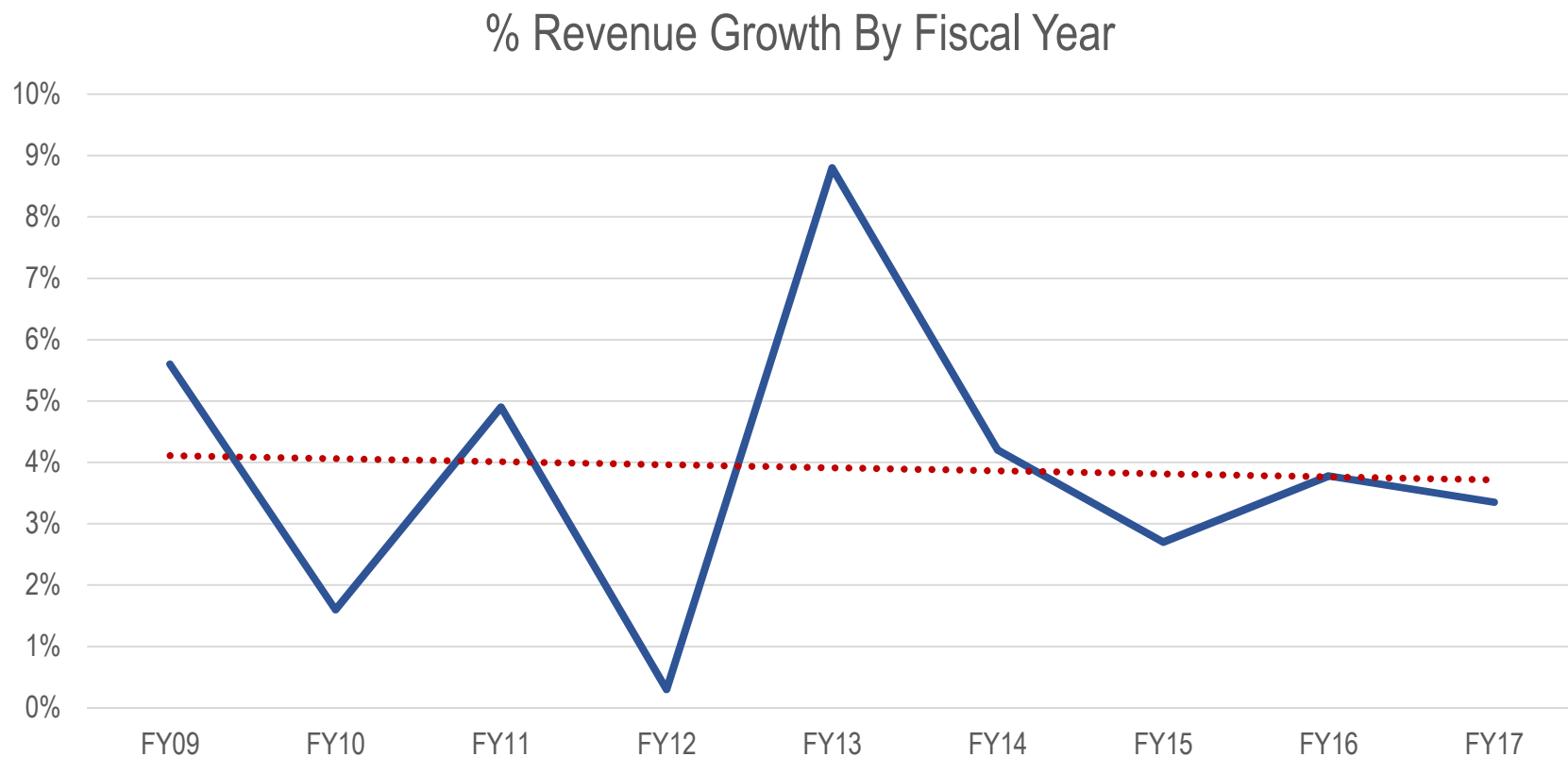
Revenue

- Residential Values as a % of levy are steadily increasing



Revenue

- Annual revenue growth as a % of budget is volatile and trending downward.



Schools

Tools & resources needed for a 21st century education

- \$215,000 investment in new curricula for Math and Language Arts

For FY2017

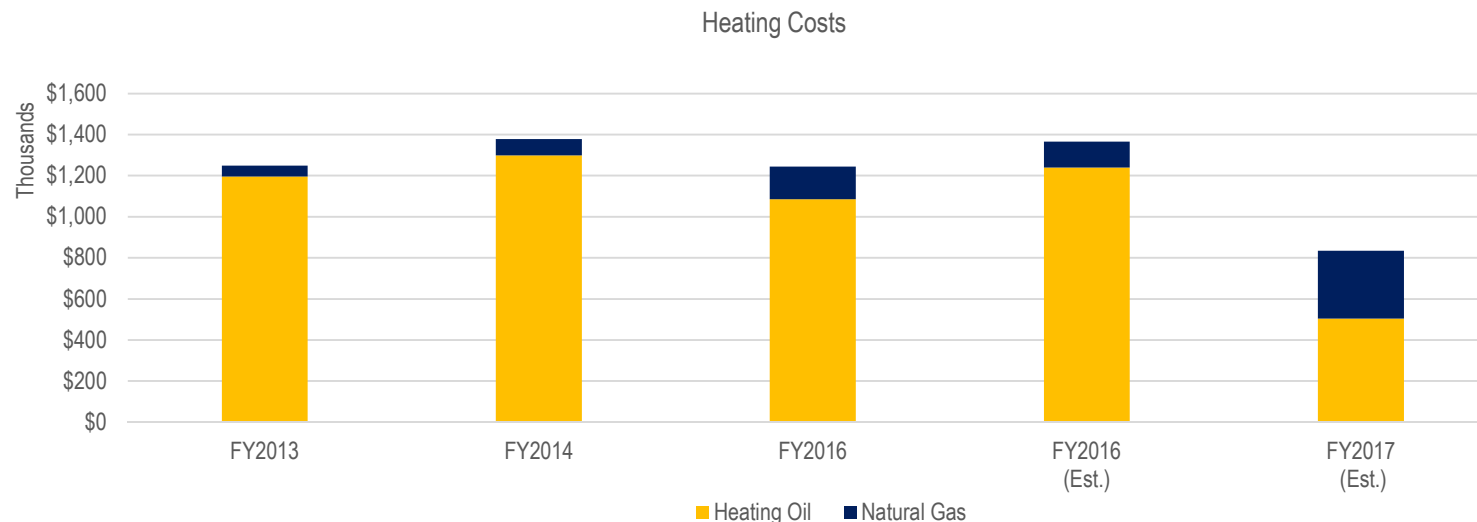
- 4% increase for Wilmington Public Schools
- Enhance social/emotional behavioral program
- Increasing staffing by 3.8 FTEs (~ 2 benefit-eligible positions)
- Additional \$98,000 next phase of curriculum investment
- \$100,000 for first phase of phone system replacement



Energy Efficiency

Improve energy efficiency of buildings & vehicle fleet

- Due to investment in heating systems, cost to heat buildings decreasing 39%.



For FY2017

- \$750,000 in roof replacements
- Complete Police Department transition from Crown Vics to more energy efficient SUV platform.



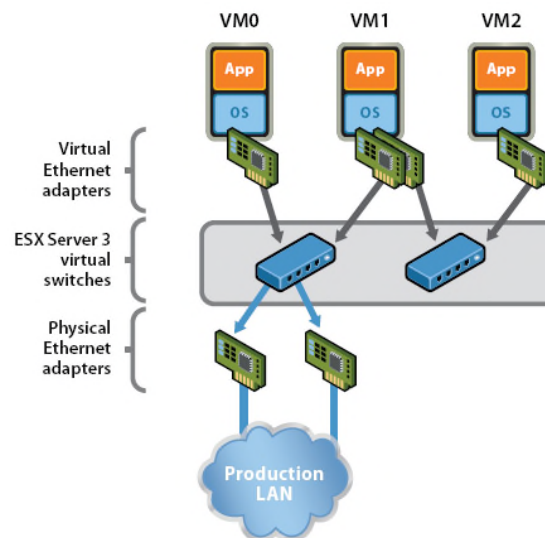
Technology

Utilization of technology as a tool in our operations

- Launched online registration and payment for Recreation programs
- Virtualized network and replaced 41 of Desktops with current systems
- Implemented back-up protocols to reduce risk of viruses and data loss

For FY2017

- Redesign network to be consistent with current standards
- Launch redesign of website to improve access to online information and services



Click [here](#) for online registration!

Wilmington Recreation now offers online registration for Children and Adult programs and classes. You can sign up from the comfort of your home, 24 hours a day, seven days a week!

Payments for online registrations may be charged to your MasterCard, Visa or Discover credit card – it is fast, easy and secure.

Of course, you can still register for programs by visiting the Recreation Office, or using the overnight drop at the front of Town Hall or by mail.

Feel free to call us at 978-658-4270 if you have any questions!



Capital Improvement Plan

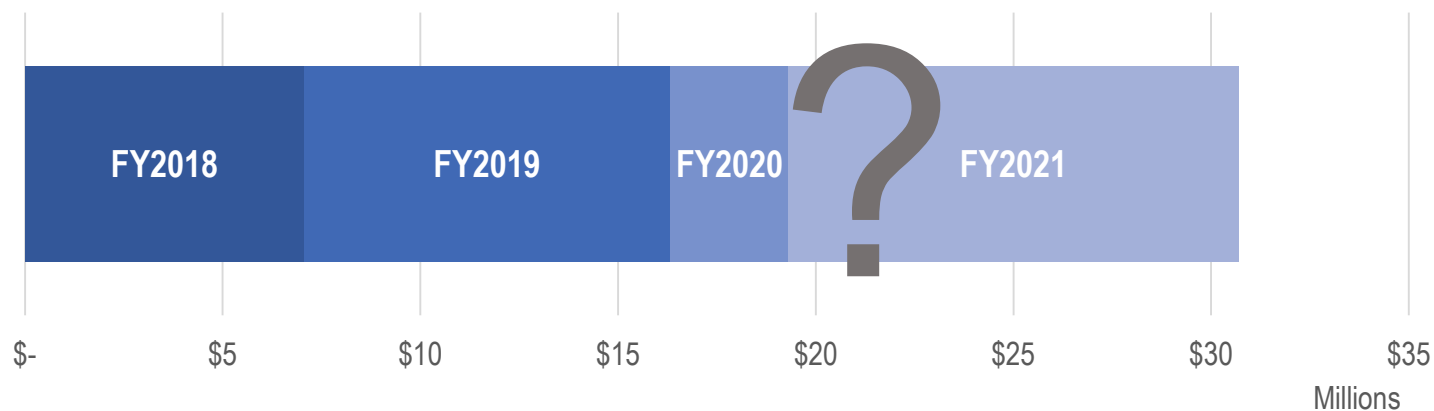
Establish a multi-year capital improvements plan

- Launched Facility Master Plan to develop a long-range plan that addressed future needs and aging schools and municipal buildings.

For FY2017

- Replace Ambulance and Fire Pumper
- 25% Design Phase for Route 38 Improvements

FY2018 through FY2021 Total Projected Costs



Fiscal Stability

Enhance financial planning capabilities, reduce risk, improve efficiency

- Increased OPEB, Retirement, and Capital Stabilization
- Reaffirmed AA+ Bond Rating, lowered OPEB liability by \$14M
- Reconstituted Insurance Advisory Committee and brought staff to the table to work as partners in managing health care cost increases.

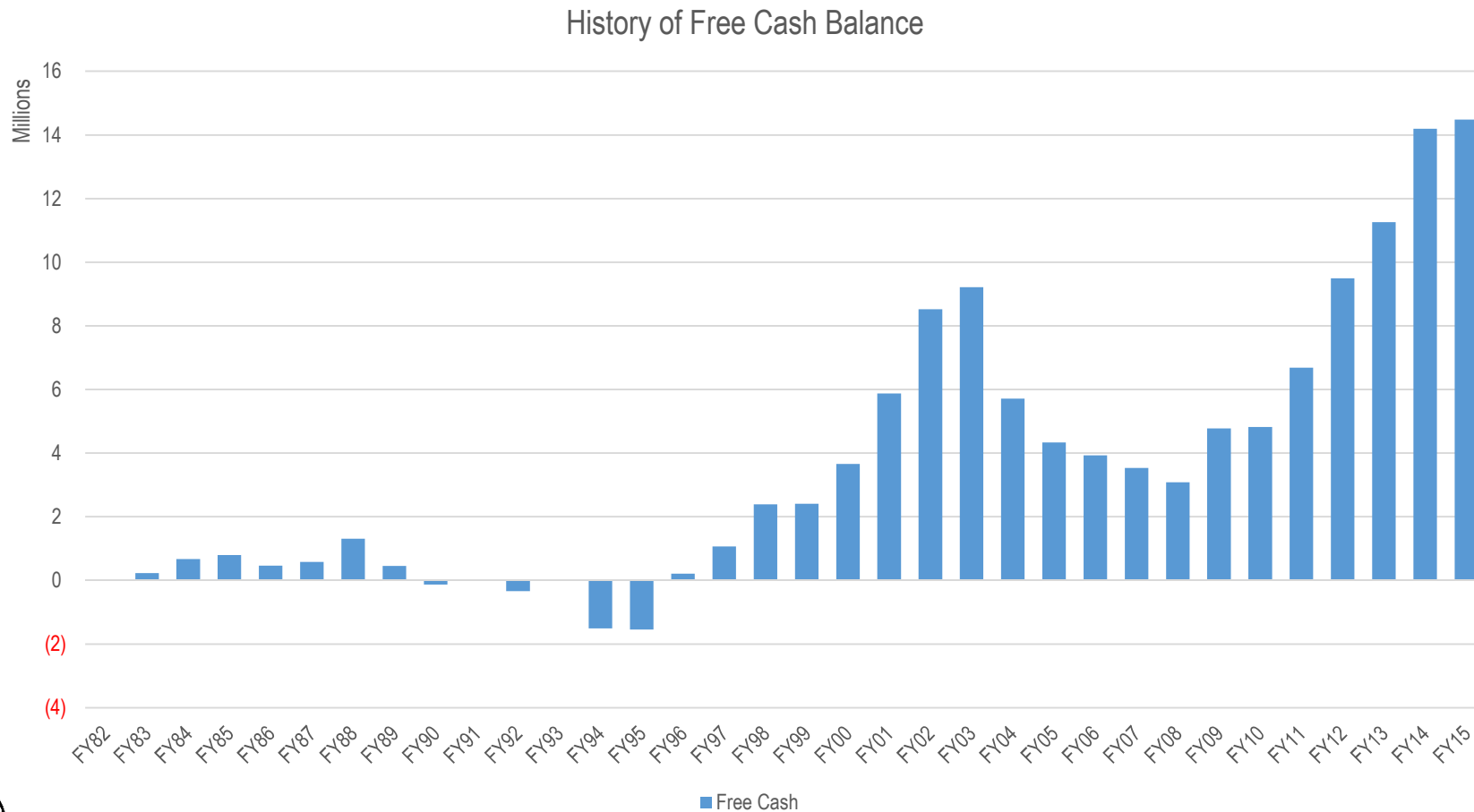
For FY2017

- Free Cash transfer of \$1M to OPEB Stabilization
- Free Cash transfer of \$500K to Retirement Stabilization
- \$500K to pre-pay Retirement Liability
- Free Cash transfer of \$1.5M to Capital Stabilization



Fiscal Stability

- Free cash balances have not always been in the desired range.



Personnel & Operations

Enhance financial planning capabilities, reduce risk, improve efficiency

- Established Payroll Benefits Position, served critical role of ensuring town's compliance with ACA reporting requirements
- Safety Committee recognized again by MIIA with Loss Control Award (2014, 2015)

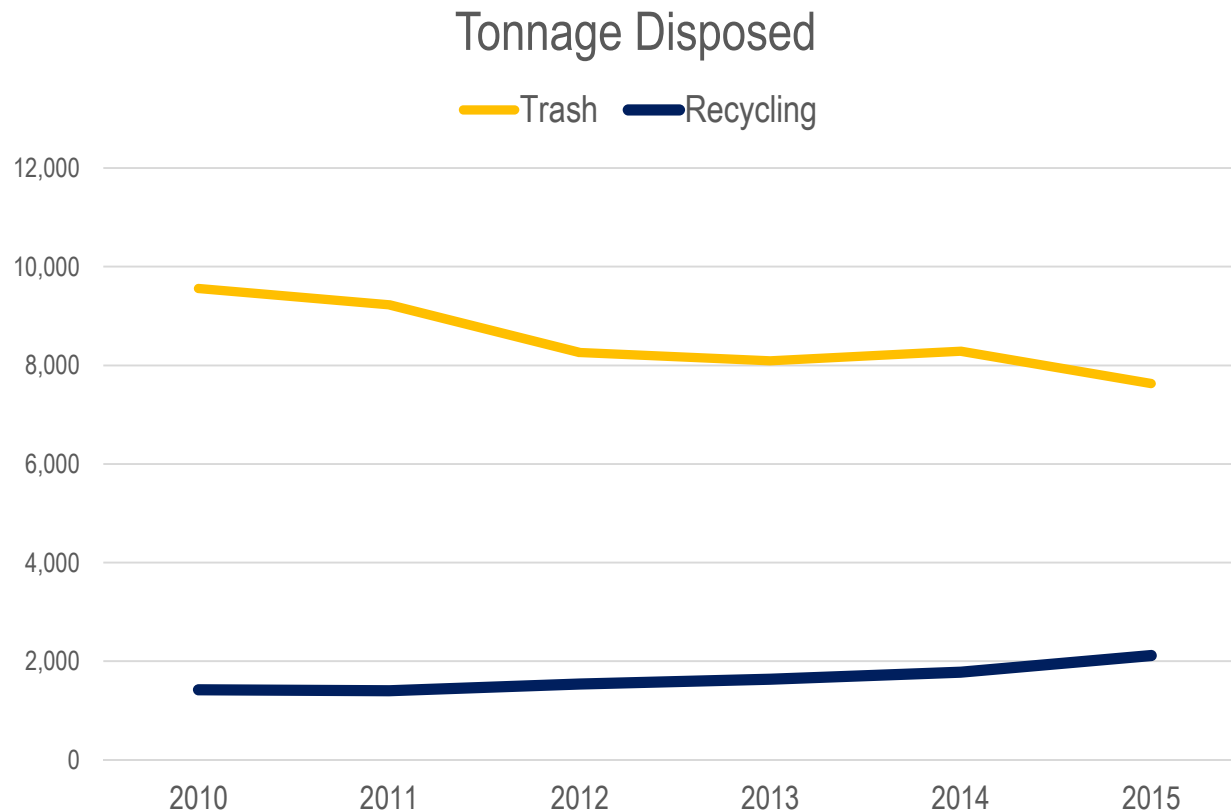
For FY2017

- Add one full-time position to Public Buildings for the High School (benefit-eligible)
- Add two part-time positions to Public Works to assist with increase in managed parks and grounds (non-benefit-eligible)



Personnel & Operations

- Automated Trash & Recycling Collection



Key Projects



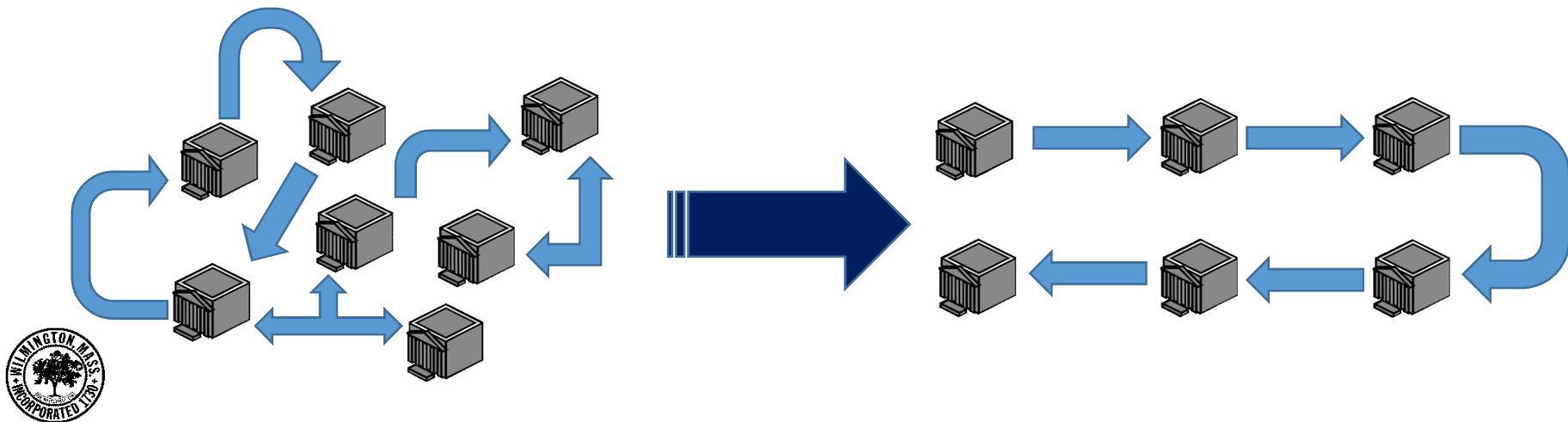
- Project Construction to begin spring 2016
- Estimated construction cost \$4.8M



Key Projects

- Facility Master Plan

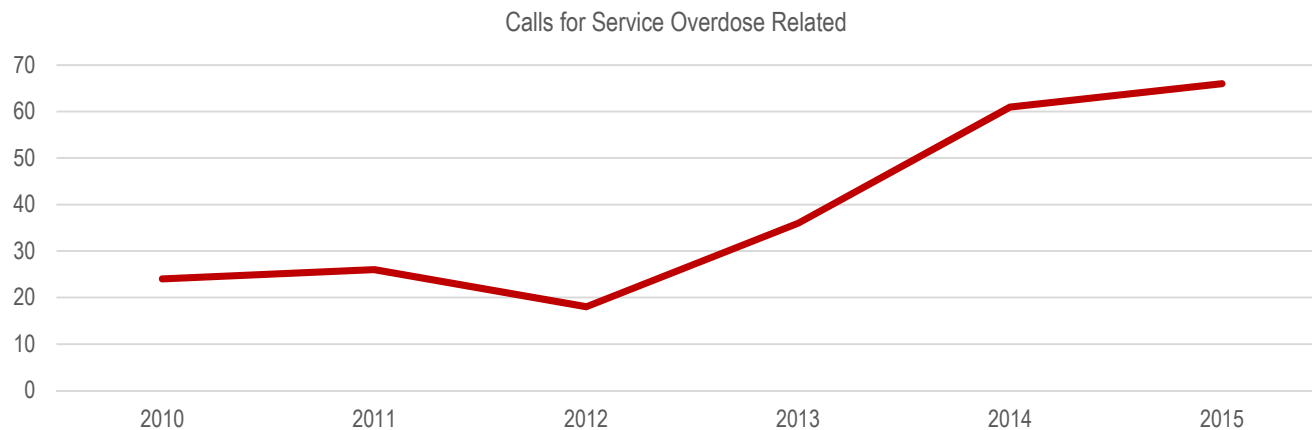
- Data gathering: January – March
- Develop Alternatives: April
- Evaluate Alternatives: May – June
- Select Preferred Alternatives: July - August
- Draft Plan Development: September - October
- Finalize and Adopt Plan – December



Key Projects

- Substance Abuse Prevention and Support

- Enhance collaboration amongst departments to provide a more holistic approach to supporting victims and their families
- Triage victims for treatment
- Provide family social services
- Prevention & awareness education



Key Projects

- Dog Park
 - Adjacent to Town Park
 - Fenced in area for dogs off leash
- Fun on the Fourth



Conclusion

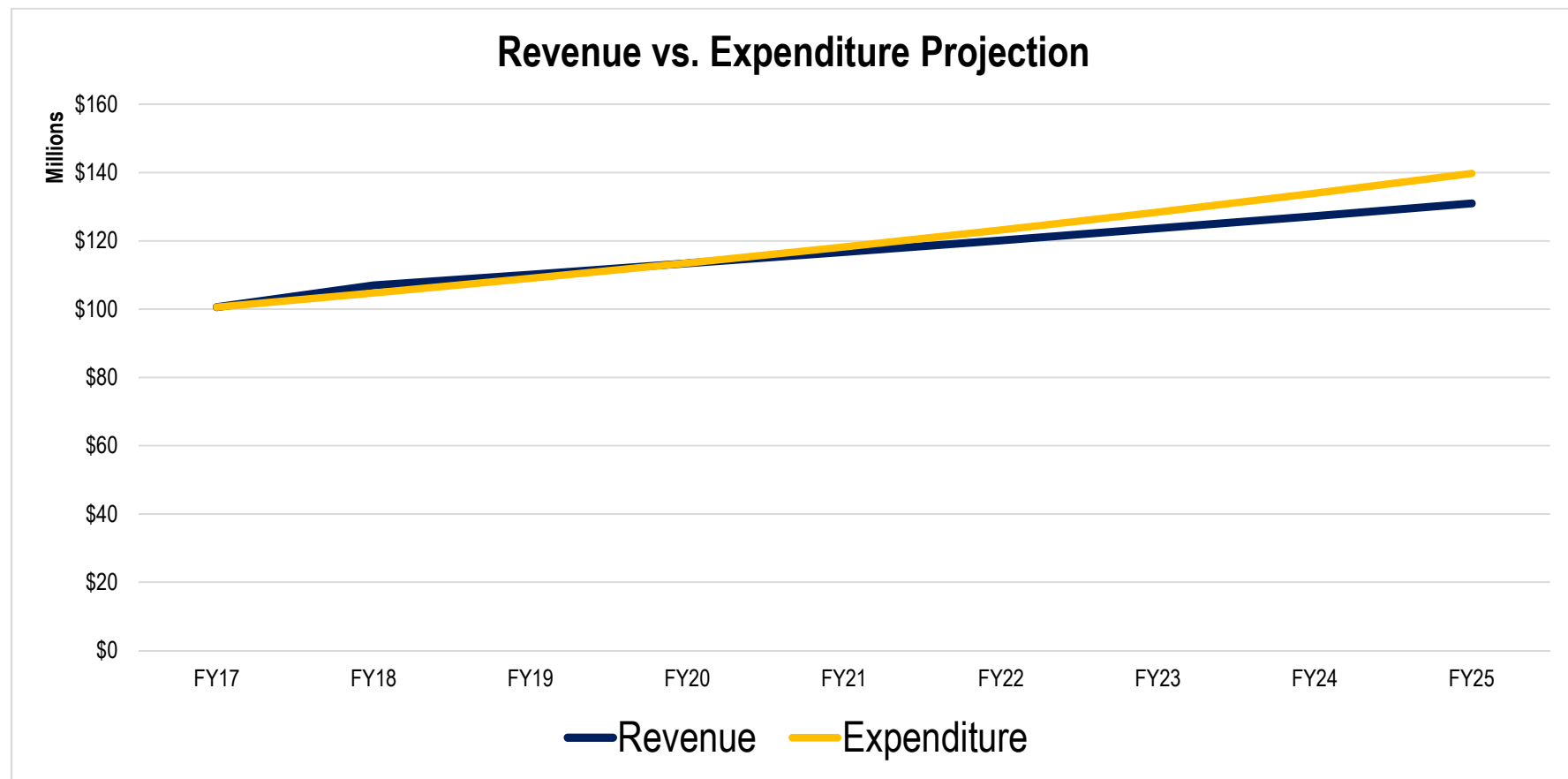


- Utilize Conservative Revenue Projections
- Provide Resources for 21st Education
- Improve Efficiency of Buildings, Fleet, and Systems
- Utilize Technology to Improve Service
- Maintain Multi-Year Capital Plan
- Enhance Financial Planning, Reduce Risk, Improve Efficiency of Operations
- Control Expenditure Increases, Maintain Stabilization Funds, & Reduce Impacts of Long-Term Liabilities



Future Challenges

- Fiscal Sustainability is the guard against expenditures outpacing revenues in the future.



Finance Committee Meetings

- Overview
- Revenue
- General Government

Feb 2

- Planning & Conservation
- Building Inspector
- Board of Health

Feb 4

- Public Works
- Public Buildings

Feb 9

- Recreation
- Library
- Elderly Services

Feb 11

- Fire

Feb 16

- Police
- Public Safety Dispatch

Feb 23

- Veterans' Services
- Town Clerk
- Historic

Feb 25

- Shawsheen Technical School District

Mar 3

- Wilmington Public Schools

Mar 8

- Joint Finance Committee & Planning Board Public Hearing

Mar 15



Additional Information

- Budget and CIP Documents are available online at wilmingtonma.gov.

Thank you

