Department	Project Title	Category		Total Cost	Source		2020		2021		2022		2023		2024
DPW	Crack Sealing Plan-Various Roads	Infrastructure	9	100,000	Chapter 90	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000
DPW	Resurfacing Various Town Sidewalks	Infrastructure	1		Chapter 90	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000
DPW	Resurfacing Various Town Roadways	Infrastructure	9	3,550,000	Chapter 90	\$	750,000	\$	700,000	\$	700,000	\$	700,000	\$	700,000
DPW	Engineering Services-NPDES General Permit	Engineering	1	360,000	Tax Levy	\$	10,000	\$	50,000	\$	100,000	\$	100,000	\$	100,000
DPW	Resurfacing Municipal Parking Lots	Infrastructure	9	778,500	Tax Levy	\$	155,000	\$	179,000	\$	154,000	\$	47,000	\$	243,500
DPW	Conversion from Under Ground Fuel Tanks to Above Ground	Infrastructure	1	566,000	Free Cash	\$	566,000			Ė					
DPW	Phased Expansion of Cemetery	Infrastructure	1	160,000	Tax Levy	Ė	,	\$	40,000	\$	40,000	\$	40,000	\$	40,000
DPW	Granite Curb Installation Middlesex Ave.	Infrastructure	1	100,000	1/2 Tax Levy 1/2 C90	\$	100,000								
DPW	Shady Lane Drive Sidewalks	Infrastructure	1	182,000	Tax Levy	\$	84,000	\$	98,000						
DPW	Heavy Duty Front End Loader (H22)	Vehicle	1		Tax Levy	Ė	,,,,,,,		,			\$	175,000		
DPW	Heavy Duty 75 Foot Bucket Truck (Tree 306)	Vehicle	1		Tax Levy	\$	180,000					Ť	,		
DPW	Earth Materials Screener	Vehicle	9		Tax Levy	<u> </u>	,			\$	48,000				
DPW	Heavy Duty Dump Truck w/Plow & Sander (H14)	Vehicle		· · · · · · · · · · · · · · · · · · ·	Tax Levy			\$	170,000	Ť	,				
DPW	Vactor Truck	Vehicle	1	-,	1/2 Water 1/2 Tax Levy			_	,,,,,	\$	142,500				
DPW	Heavy Duty Dump Truck w/Plow & Sander (H15)	Vehicle	1	,	Tax Levy					\$	175,000				
DPW	Heavy Duty Dump Truck w/Plow & Sander (H6)	Vehicle	1	-,	Tax Levy			\$	170,000	Ť	,,,,,,,				
DPW	Heavy Duty Ten Wheel Dump Truck w/Plow (H8)	Vehicle			Tax Levy			\$	185,000						
DPW	Heavy Duty 3/4 Ton Pickup w/Plow (P&G 327)	Vehicle	1		Tax Levy	\$	40,000		.00,000						-
DPW	Asphalt Recycler Trailer	Equipment	1	-,	Tax Levy	╫	40,000	\$	55,000						
DPW	Rte. 62 & Chestnut St design of intersection improvements	Engineering	1		Tax Levy			Ψ		\$	95,000				
DPW	Heavy Duty 3/4 ton Pickup (DPW 3) w/plow	Vehicle	19		Tax Levy	\$	40,000			۳	30,000				
DPW	Rte. 62 & Chestnut St construction of intersection improvements	Infrastructure	19		Tax Levy	۳	40,000					\$	650,000		
DPW	Resurfacting North Intermediate Tennis Courts	Infrastructure	1	,	Tax Levy			\$	32,000			Ψ	030,000		
DPW	Woburn Street Sidewalks	Infrastructure		. ,	Tax Levy			Ψ	02,000	\$	175,000				
DPW	Playground Replacement - Boutwell School	Infrastructure	1	-,	Tax Levy					Ψ	173,000	\$	75,000		
DPW	Andover St/Woburn St Sidewalks	Infrastructure	9	-,	Tax Levy							\$	155.000		
DPW	Butters Row Sidewalk Design	Infrastructure	1	,	Tax Levy							Ψ	100,000	\$	93,000
DPW	Sidewalk Plow	Equipment	9		Tax Levy									\$	140,000
DPW	Vacuum Street Sweeper ( Replace H30)	Vehicle	9	-,	Tax Levy							\$	190.000	Ψ	140,000
DPW	Heavy Duty One Ton Truck w/Utility Body w/Plow (H33)	Vehicle	9		Tax Levy							\$	72,000		
DPW	Heavy Duty One Ton Truck w/Dump Body w/Plow (103)	Vehicle	9	,	Tax Levy	\$	72,000					Ψ	72,000		
DPW	Heavy Duty One Ton Truck w/Dutility Body w/Plow (H5)	Vehicle	1	,	Tax Levy	۳	12,000							\$	72,000
DPW	Reconstruction of Shawsheen School Tennis Court Area	Infrastructure	1	,	Tax Levy									\$	285,000
DPW	Intersection Signal Improvement Shawsheen/Hopkins/Lake St	Engineering	9	,	Tax Levy			\$	35,000					Ψ	200,000
DPW	Intersection Improvements Shawsheen/Hopkins/Lake St	Infrastructure	1	,	Tax Levy			Ψ	33,000	\$	300.000				
DPW	Security Bollards	Engineering	1	,	Tax Levy					\$	250,000				$\longrightarrow$
Sewer	Identify and Remove Inflow & Infilitration	Infrastructure	9		I/I MWRA Grant/Loan	\$	856,000			Ψ	230,000				
Water	Barrows Wellfield Cleaning	Infrastructure	1		Water	۳	030,000			\$	100,000			\$	100,000
Water	Ballardvale Water Storage Tank, Ins, Rehab & Mixer Install	Infrastructure	9		Water	\$	225,000			φ	100,000			φ	100,000
Water	Video Surveillance Water Storage & Treatment Facilities		19	-,	Water	ļΨ	223,000			\$	55,000				$\longrightarrow$
Water	Ť .	Equipment	1		Water	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000
	In-House Water Main Replacement Program	Infrastructure	—	,	Water	1-2	100,000	à	100,000	l a	100,000	\$	220,000	ф	100,000
Water	Granular Activated Carbon Replacement	Infrastructure	9			L.	E0 000	•	EE 000	<u>_</u>	EE 000	7		r	EE 000
Water	Redevelop Shawsheen & Salem St. Wells	Infrastructure	—	-,	Water	\$	50,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000
Water	Leak Detection Survey	Infrastructure	1		Water	\$	20,000			\$	20,000			\$	20,000
Water	Brown's Crossing Wellfield Redevelopment	Infrastructure	1	240,000	Water					\$	120,000			\$	120,000

Department	Project Title	Category	Total Cost	Source		2020		2021	2022		2023		2024
Water	Small Pickup Truck (W5)	Vehicle	\$ 30,000	Water			\$	30,000					
Water	Small Pickup Trucks (W8 & W9)	Vehicle	\$ 60,000	Water			\$	30,000	\$ 30,0	00			
Water	One Utility Truck (W7)	Vehicle	\$ 70,000	Water			\$	70,000					
Water	3/4 Ton Pickup Truck (W4)	Vehicle	\$ 45,000	Water	<u> </u>				\$ 45.0	00			
Water	Heavy Duty Dump Truck w/Plow (W12)	Vehicle	\$ 185,000	Water	\$	185,000							
Water	Vactor Truck	Vehicle	\$ 142,500	1/2 Water 1/2 Tax Levy	Ť				\$ 142,5	00			
Water	SCADA License - Sargent WTP	Equipment	\$ 30,000	Water	\$	30,000			,				
Water	Upgrade PLC - Sargent WTP	Equipment	\$ 160,000	Water	Ť		\$	160,000					
Water	Rebuild/Replace Finish Water Pumps - Sargent WTP	Equipment	\$ 80,000	Water	1			,		\$	80,000		-
Water	Rebuild/Replace Backwash Pumps & VFDs - Sargent WTP	Equipment	\$ 170,000	Water						\$	170,000		
Water	Upgrade Communication Lines	Infrastructure	\$ 70,000	Water	<del>                                     </del>					\$	70,000		
Water	Water Department Roof Replacement	Building	\$ 125,000	Water	1		\$	125,000		Ť	,		
Water	Feasibility Study-Water Treatment Plants	Engineering	\$ 75,000	Water	+		*	,,,,,,				\$	75,000
Water	Salem Street Wellfield Hydrogeological Study	Infrastructure	\$ 90,000	Water	\$	90,000						Ť	. 0,000
Water	Raw Water Main Cleaning	Infrastructure	\$ 75,000	Water	\$	75,000							
Water	Salem Street Wellfield Rehabilitation	Infrastructure	\$ 250,000	Water	+	. 0,000	\$	250,000					
Water	Route 38 Water Main Replacement	Infrastructure	\$ 1,700,000	Debt - Water	+		<u> </u>	200,000				\$	1,700,000
Police	Police Garage	Building	\$ 300,000	Tax Levy	1		\$	300,000				Ť	1,1 00,000
Police	Police Cruisers	Vehicle	\$ 1,250,000	Tax Levy	\$	250,000	\$	250,000	\$ 250,0	00 \$	250,000	\$	250,000
Police	Carport	Building	\$ 250,000	Tax Levy	╫	200,000	Ÿ	200,000	Ψ 200,0	\$	250,000	Ť	
Police	Booking & Evidence Room Cameras	Building	\$ 31,000	Tax Levy	\$	31,000				Ψ	200,000		
Fire	Traffic Lights Public Safety Building	Infrastructure	\$ 200,000	Tax Levy	╫	01,000	\$	200,000					
Fire	North Wilmington Substation Construction	Building	\$ 8,000,000	Debt - General	+		Ψ	200,000		\$	8,000,000		
Fire	North Wilmington Substation Siting & Design	Building	\$ 45.000	Tax Levy	+		\$	45.000		Ψ	0,000,000		
Fire	Fire Prevention Vehicle (Car 5)	Vehicle	\$ 42,500	Tax Levy	+		\$	42,500					
Fire	Forestry Truck	Vehicle	\$ 100.000	Tax Levy	+		\$	100.000					
Fire	Deputy Chief's Vehicle (Car 2)	Vehicle	\$ 58.000	Tax Levy	\$	58,000	Ψ	100,000					
Fire	Ambulance (A1)	Vehicle	\$ 700,000	Tax Levy	Ψ_	30,000	\$	350,000		\$	350,000		
Dispatch	Fire Alerting System	Equipment	\$ 175.000	Tax Levy	\$	175,000	Ψ	330,000		Ψ	330,000		
Town Clerk	New Voting Machines	Equipment	\$ 80,000	Tax Levy	Ψ_	170,000				\$	80,000		
Public Bldgs	Woburn St. School Window Replacement	Building	\$ 1,500,000	Debt/MSBA	1		¢	1,500,000		Ψ	00,000		
Public Bldgs	Wildwood School Roof Replacement	Building	\$ 1,300,000	Tax Levy	+-		Ψ	1,300,000	\$ 240,0	20			
Public Bldgs	West Intermediate Roof Replacement	Building	\$ 452,000	Tax Levy	1				\$ 452.0				
Public Bldgs	West Intermediate Window Replacement	Building	\$ 1.750.000	Debt/MSBA	+		¢	1,750,000	Ψ 432,0	50			
Public Bldgs	VAT Floor Tile Replacement North Intermediate School	Building	\$ 1,730,000	Tax Levy	1		Ψ	1,730,000		\$	381,000		
Public Bldgs	Town Hall Roof Replacement Over Auditorium	Building	\$ 100,000	Tax Levy	+-		\$	100,000		Ψ	301,000		
Public Bldgs	Library Boiler Replacement	Building	\$ 185,000	Free Cash	\$	185,000	φ	100,000					
Public Bldgs	West Intermediate Lighting Project	Building	\$ 200,000	Tax Levy	\$	100,000	\$	100,000					
Public Bldgs	Town Hall and School Administration Building	Building	\$ 19,316,000	Debt - General	+	100,000	φ	100,000	\$ 19,316,0	20			
Public Bldgs Public Bldgs	New Senior Center	Building	\$ 19,316,000	Debt - General	+				\$ 19,316,0				
Information Tech		<u> </u>	\$ 0,707,000	Tax Levy	+				ψ 0,707,0	00		s	30,000
School School	Server Replacement	Technology	\$ 30,000	Tax Levy	+-				\$ 60.0	20		) à	30,000
	File System Replacement Project	Equipment			+-				φ 60,0	JU		\$	175 000
School	Middle School Computer Replacement Project	Technology	\$ 175,000 \$ 65.000	Tax Levy	+		•	GE 000				3	175,000
School	Elementary & Middle Schools Printer Replacement Project	Technology	1	Tax Levy	+		\$	65,000					
School	Admin. Staff PC Replacement Project	Technology	\$ 36,000	Tax Levy			\$	36,000					

Department	Project Title	Category	То	otal Cost	Source	2020	2021		2022		2023	2024
School	Electronic Document Management Project	Technology	\$	35,000	Tax Levy					\$	35,000	
School	North and West Computer Replacement	Technology	\$	100,000	Tax Levy	\$ 100,000						
School	High School Computer Replacement	Technology	\$	170,000	Tax Levy		\$ 170,000					
School	Server Software Upgrade	Technology	\$	22,500	Tax Levy					\$	22,500	
School	Middle School Switch Replacement	Technology	\$	70,000	Tax Levy		\$ 70,000					
School	PreK - 3 Laptop Replacement Project	Technology	\$	180,000	Tax Levy		\$ 180,000					
School	Middle School Projector Replacement	Technology	\$	180,000	Tax Levy	\$ 180,000						
School	Elementary School Projector Replacement	Technology	\$	170,000	Tax Levy		\$ 170,000					
School	High School Labs PC Replacement Project	Technology	\$	102,000	Tax Levy			\$	102,000			
School	PA System Upgrade	Technology	\$	100,000	Tax Levy	\$ 30,000	\$ 70,000					
School	Mini Van Replacement (Mini 4 & 8)	Vehicle	\$	85,000	Tax Levy					\$	85,000	
School	High School Data Center	Technology	\$	100,000	Tax Levy	\$ 100,000						
School	Wireless Upgrade	Technology	\$	100,000	Tax Levy							\$ 100,000
School	High School Switch Replacement	Technology	\$	124,000	Tax Levy					\$	124,000	
School	District Chromebook Replacement/Upgrade Project	Technology	\$	80,000	Tax Levy	\$ 20,000	\$ 20,000	\$	20,000	\$	20,000	
School	Middle School Wireless Upgrade	Technology	\$	100,000	Tax Levy	\$ 100,000						
School	Middle School Labs Replacement	Technology	\$	75,000	Tax Levy	\$ 75,000						
School	Genetec Security Server Replacement	Technology	\$	100,000	Tax Levy			\$	100,000			
School	Network Wiring Replacement for WMS	Technology	\$	45,000	Tax Levy			\$	45,000			
School	Wiring Infrastructure for Intermediate & Elementary Schools	Technology	\$	160,000	Tax Levy			\$	80,000	\$	80,000	
Grand Total						\$ 5,082,000	\$ 8,102,500	\$ 30	0,269,000	\$ 1	2,626,500	\$ 4,448,500

Department	Project Title	Category	Total Cost	Source	ce 2020		2020		020 2021		2021 2022		2023		2024	Ī	
														FY	2020-2024		
				Chapter 90	\$	850,000	\$	750,000	\$	750,000	\$	750,000	\$ 750,000	\$	3,850,000		
				Tax Levy	\$	1,850,000	\$	3,282,500	\$	2,828,500	\$	3,181,500	\$ 1,528,500	\$	12,671,000		
				Free Cash	\$	751,000	\$	0	\$	0	\$	0	\$ 0	\$	751,000		
				Debt/MSBA Funds	\$	0	\$	3,250,000	\$	0	\$	0	\$ 0	\$	3,250,000		
				I/I MWRA Grant/Loan	\$	856,000	\$	0	\$	0	\$	0	\$ 0	\$	856,000		
				Debt-General	\$	0	\$	0	\$	26,023,000	\$	8,000,000	\$ 0	\$	34,023,000		
				Debt-Water	\$	0	\$	0	\$	0	\$	0	\$ 1,700,000	\$	1,700,000		
				Water	\$	775,000	\$	820,000	\$	667,500	\$	695,000	\$ 470,000	\$	3,427,500		
					\$	5,082,000	\$	8,102,500	\$	30,269,000	\$	12,626,500	\$ 4,448,500	\$	60,528,500		
				Building	\$	316,000	\$	3 920 000	\$	26,715,000	\$	8,631,000	\$ 0	\$	39,582,000		
				Infrastructure	\$	3,121,000					\$	2,162,000	3,506,500		12,307,500		
				Engineering	\$	10,000		85,000		445,000		100,000	175,000		815,000		
				Equipment	\$	205,000		215,000				330,000	140,000		1,005,000		
				Technology	\$	605,000		781,000			\$	281,500	305,000		2,319,500		
				Vehicle	\$	825,000	\$	1,397,500	\$	833,000	\$	1,122,000	\$ 322,000		4,499,500		
					\$	5,082,000	\$		\$		\$	12,626,500	\$ 4,448,500		60,528,500		